



**KALINA POWER LIMITED  
AND ITS CONTROLLED ENTITIES**

**ACN 000 090 997**

**Annual report to Shareholders for the year ended 30 June 2021**

## CORPORATE DIRECTORY

### Directors:

|                     |                                 |
|---------------------|---------------------------------|
| Mr Ross MacLachlan  | CEO and current acting Chairman |
| Mr Tim Horgan       | Executive Director              |
| Mr Jeffrey Myers    | Executive Director              |
| Dr Malcolm Jacques  | Non-executive Director          |
| Mr Peter Littlewood | Non-executive Director          |

### Company Secretary:

Mr Kesh Thurairasa

### Registered Office and Principal

#### Place of Business

Suite 6, 795 Glenferrie Road  
 Hawthorn VIC 3122  
 Telephone: + 61 3 9236 2800  
 Facsimile: + 61 38 9818 3656

### Share Registry:

Computershare Registry Services Pty Limited  
 Yarra Falls, 452 Johnston Street,  
 Abbotsford, Vic, Australia, 3067  
 Telephone: + 61 3 9415 5000

### Bankers:

Commonwealth Bank of Australia  
 385 Bourke Street  
 Melbourne VIC 3000

### Auditors:

HLB Mann Judd  
 Level 9, 575 Bourke Street  
 Melbourne VIC 3000  
 Telephone: + 61 3 9606 3888  
 Facsimile: + 61 3 9606 3800

### Solicitors:

Gadens Lawyers  
 Level 13 Collins Arch  
 447 Collins Street  
 Melbourne VIC 3000

### Stock Exchange:

The Company is listed in the Australian Stock Exchange. ASX code: KPO

### Other Information:

KALINA POWER LIMITED, incorporated and domiciled in Australia, is a publicly listed company limited by shares.

### Corporate Governance:

The Company's Corporate Governance Statement was released to the ASX on 30 September 2021 and can be found on the Company's website at [www.kalinapower.com](http://www.kalinapower.com)

***Our Mission***

Our mission is to be a global leader in cleaner, more efficient energy production. Through our patented, zero emissions waste to heat technology, and geothermal and solar thermal energy generation, we are actively contributing to reducing the world's carbon footprint.

***Our Vision***

To expand our model globally, thereby reducing emissions in the areas that we operate and empowering the communities that we serve by providing increased energy diversification and security.

***Our Values and Principles***

By providing a strong foundation for how we operate, engage and unite in our work.

***Our ESG Values***

We are proud to be utilising patented technology that is contributing to the global shift away from carbon intensive practices. Our zero emissions processes include the recycling of energy and the creation of renewable energy, both fundamentally important activities in addressing the increasing risk of climate change on our planet. Our electricity is generated through the capture of discarded waste heat that would otherwise be lost, and through harnessing the earth's natural geothermal and solar thermal sources of energy.

We are deeply committed to the principles of environmental, social and governance in our operations. Our Saddle Hills Project is the model for application of these principles. Our processes contribute to the reduction of emissions by displacing less efficient and more carbon intensive generation. We take care of the environment in which we operate through applying best in class waste heat to power technology that reduces our carbon footprint. Our power base load generation also enables market integration of renewables in the areas in which we operate.

On a social level, we focus on regions where rising electricity prices and energy security issues are evident, thereby providing energy access to underserved areas and communities. Our investment in these areas also leads to job creation and diversification of the local economy, as well as the leveraging of energy infrastructure.

Our governance is maintained through clearly defined project execution plans and effective risk management strategies. We also manage our supply chains in a highly strategic manner in order to minimise both costs and risks. Our focus on regions where governments mandate for energy efficiency further reduces our risks of operation.

We are committed to undertaking our activities in a sustainable manner, and caring for our environment, ourselves, and the communities in which we operate. These principles are foundational to what we do and will therefore continue to guide us as we move forward into the next stage of development and expansion in 2022.

**Chairman's Letter**

Dear Shareholders,

KALiNA Power Limited's significant progress over the last financial year is ongoing validation of our business model and can also be attributed to several major developments achieved in the year. The decision to transition developing our own projects has been very successful. In addition, the focus on the larger 64MW plants has yielded numerous benefits. This has established a clear path forward for KALiNA, and importantly, several key milestones at our flagship location in Saddle Hills, Alberta, have also been reached. We are confident that this progress, set amongst a context of favourable market and legislative conditions and continued support from committed partners and stakeholders, will ensure that momentum continues to build in fiscal year 2022.

The strategic selection of Alberta as a primary region to develop KALiNA's infrastructure is being well rewarded. Legislation to retire coal fired power over 5.7GW has resulted in ongoing government support to encourage projects and technologies that reduce carbon emissions. This support is now extending more broadly throughout Canada and the USA. Both Waste to Heat Power (WHP) and geothermal power are part of this plan. KALiNA is therefore in an excellent position to be at the forefront of capitalising on these opportunities, which importantly include the allocation of funding and grants.

A number of the sites that were selected in Alberta as being strategically valuable have now been secured. We have also secured locations for the larger 64MW sites, with Saddle Hills being the leading project. These larger sites materially improve project returns, so we are pleased to have applications under way for a further three sites of this scale. As such, Alberta continues to be a highly favourable location for the development of our business plan. We are now looking at a total of ten different locations for deployment of our WHP technology. This represents a total potential power generation of 320MW, which is substantial.

Our engagement of Enerflex for a thorough analysis of the larger sites led to positive findings and an important shift in focus. The credibility that Enerflex offers, combined with their strategic interest in working with us in Alberta and internationally, is a valuable alliance. We believe they represent one of the best project teams in North America. During the financial year, Enerflex completed a Class 3 cost estimate that confirmed that KALiNA power plants can be cost effectively modularised and fabricated. This led to the focus on the aforementioned 64MW sites. The larger sites will provide improved returns and the analysis also uncovered further scope for cost reductions, thereby leading to ongoing increases in profitability.

With our talented team we also found further ways to effectively scale up our sites. We identified numerous locations to deploy our technology for distributed power generation, and the total sum of these represent a tremendous opportunity in a very large market. Our partnership agreement with Akira Partners provides up to \$70M for the first of the two projects, and Akira will lead the debt capital raising for further projects.

As mentioned, Saddle Hills continues to be a site of notable importance and will provide a blueprint for further large site development. KPO's Canadian subsidiary, KALiNA Distributed Power ("KDP") deserves recognition for the completion of several key milestones at Saddle Hills. This includes formally securing a Crown Lease for the site. Additionally, negotiations are well advanced for the securing of gas supply. These include negotiations with counter-parties for long-term gas to power tolling agreements as well as negotiations to secure ownership of low-cost gas reserves. Both electrical interconnection and gas interconnection works are also on schedule and environmental and permit applications are underway.

There are a number of broader drivers that are now supporting KALiNA to further build momentum, in particular the global shift towards clean energy and increasing investor support for companies that adhere to ESG principles. These drivers, combined with the significant progress that has been achieved over the past financial year and the developments at Saddle Hill, provide further support for our global ambitions.

KALiNA has established a valuable network of dedicated partners and stakeholders and is supported by a skilled and motivated team. We look forward to continuing to report on progress now that we are well underway with our strategy and have achieved further lead milestones.

I would like to take this opportunity to thank you for your continued support.

Yours Faithfully,

Ross MacLachlan  
CEO and Interim Chairman

## Directors' report

The directors of KALiNA Power Limited ('the Company') present their annual financial report of the Company and its controlled entities ('the Group' or 'the Consolidated Entity') for the year ended 30 June 2021.

### Review of Operations

The total loss of the consolidated entity attributable to the owners of the parent for the year ended 30 June 2021 was \$7,865,582 (2020: loss of \$4,523,365). This equates to a basic loss per share of 0.7 cents for the year ended 30 June 2021 (2020: loss of 0.6 cents). Of this loss of \$7.87m, non-cash items amounted to \$1.55m. During the year Company's operating cash outflow amounted to \$6.39m. Of this \$4.00m was related to Alberta project development and \$0.99m related to non-Alberta project development. Moreover \$0.66m related to patent maintenance and \$0.30m related to project and corporate financing.

During the financial year, the Company completed a financing of \$8.03m before costs, through a rights issue.

#### Western Canada

KALiNA Power Limited (KPO) (KALiNA or the Company) is pleased to report on solid progress for the year ended 30 June 2021 with the Company advancing all work streams. Work continues in the key region of Alberta, Canada, through KPO's Canadian subsidiary, KALiNA Distributed Power Ltd ("KDP"). Alberta is an important region where legislation is in place to lower carbon emissions and transition away from coal-fired generation. Success in this area will provide increased evidence of the global appeal of KALiNA's technology and open up further opportunities in international markets.

KALiNA plants are configured with a 20MW advanced gas turbine, and a KALiNA Cycle waste heat recovery module that can generate 10MW of zero-emissions power from the gas turbine's waste heat. With continued shut downs of coal fired generation plants over 5GW in the province of Alberta, numerous opportunities for KALiNA combined cycle power plants are available.

Major progress over the last financial year has been attributed to the scaling of site capacity. Detailed analysis determined that the establishment of 60MW site locations will significantly improve project returns through greater synergies, cost reductions and contracting efficiencies.

Assessments were made in Q2-2020 of favourable locations for initial plants. The analysis was based upon access to gas supply and optimum proximity to pipeline infrastructure.

By November 2020, site control for the initial two 30MW power plants was achieved. This was an important milestone in the program of distributed power generation. Both sites were secured under 25-year Option to Lease agreements. These sites were strategically selected following extensive analysis of grid interconnection studies, environmental assessments, permitting requirements and stakeholder relations.

During the half-year ending 31 December 2020, the Company raised \$8,035,221 (gross) at an issue price of 2.5 cents per share through a non-renounceable rights issue and a private placement. This substantially improved the balance sheet. Funds continue to be deployed toward the development of the Company's Alberta projects and for ongoing capital works requirements, to further support the aforementioned strategy.

The Company also continued its work with Enerflex Ltd. on engineering and cost estimating. Enerflex (EFX:TO) is an international engineering, design, fabrication, construction and commissioning company with a market cap of over AUD \$650 million.

In Q1-2021 Enerflex successfully completed an engineering contract that confirmed KALiNA Cycle can be cost effectively modularized and fabricated. The Class 3 cost estimate (+20%/-10% accuracy) produced several favourable results. In addition to modularization significantly reducing costs for on-site installation and construction, it will also improve cost certainty and delivery times for equipment, fabrication and construction. Importantly, the cost estimates also established that KALiNA's project financial targets could be achieved, whilst opportunities for further cost reductions were identified.

This was a major step in KALiNA's program to deploy multiple, packaged modules of the KALiNA Cycle in Alberta, as well as other markets in North America and internationally.

In March 2021, KALiNA announced a new site for a double plant. A primary 64MW site has now been established at Saddle Hills, Alberta and excellent progress has been made. This includes achievement of formal site control, with receipt of a Crown Lease from the Government of Alberta. Geotechnical work was initiated and is now underway. This has brought site control to a total of three locations. KDP has identified three further sites that can also support the more efficient model of 60MW plants. The Company is now well advanced in securing these additional sites.

During this same quarter, following an extensive bidding process with multiple vendors, KPO selected Siemens Energy as the preferred gas turbine generator vendor for the company's distributed power generation projects in Alberta. Siemens Energy gas turbine technology was selected due to its performance, optimized capacity, favourable economics and capability of being modified to use hydrogen in the future.

KDP now has a portfolio of sites, in alignment with our business model, representing a total of 320MW of potential power generation once they are brought online.

For the flagship Saddle Hills site, negotiations have continued with multiple counterparties for long term gas to power tolling agreements, and KDP recently engaged in negotiations to secure lower cost gas. A constructability review was completed for the gas turbines and no material issues were identified. KALiNA Cycle underwent a Hazard and Operability Analysis and no material issues were identified, and preferred vendors for major equipment have now been selected. KDP has also updated the Alberta Utilities Commission ("AUC") on technical noise and air emissions studies and final approval is expected shortly. Electrical and gas interconnections are also on schedule.

The AUC has issued its decision to discontinue the Demand Transmission Service (“DTS”) portion of the Distributed-Connected Generation (“DCG”) credit and leave the Supply Transmission Service (“STS”) in place. The Saddle Hills project can operate without DTS revenues by employing economic dispatch to generate power only when power prices are adequate. This does not fully recover the lost DTS credit revenue, however KDP intends to make up the shortfall from grid ancillary services revenue.

The Company remains committed to our partners and stakeholders to deliver the remodelled, more efficient plants. FNTP remains on track for the Q4-2021 target and management will continue to update shareholders on project progress on a monthly basis.

Broader global conditions continue to provide an encouraging environment for KPO’s industrial cleantech technology. The further development of sites and the commercial deployment of KPO’s processes, combined with the Company’s substantial intellectual property portfolio, provides a solid case for further growth and success.

#### China and Asia

KALiNA’s Hong Kong based team for China and the Asia region includes KPO board member, Mr. Peter Littlewood and Kalina’s President for Greater China, Mr. Nigel Chea. Mr Littlewood has over 40 years’ experience in the power industry, including 36 years with China Light and Power (“CLP Group”), one of the largest power companies in the Asia-Pacific region. Mr Chea was formerly the Chief Operating Officer at Meiya Power (renamed CGN New Energy Holdings Co), a leading foreign independent power producer (“IPP”) in China and North Asia.

As reported last year, members of the Hong Kong based team continued to provide the Alberta program with assistance with equipment sourcing and vendor negotiations as part of an international effort that will ensure future projects use selective vendors of major equipment and a common design criteria for cost effective and high quality deployment.

The Company intends to leverage its success in Alberta to then raise sufficient capital through its Chinese subsidiary to allow its Hong Kong based team to address the massive market in China and greater Asia

#### Intellectual Property (IP)

The Company has 337 International patents. This represents a comprehensive Intellectual Property portfolio across applications, processes and designs.

The IP patent portfolio operates in combination with KALiNA’s extensive technical know-how, proprietary process knowledge and trade secrets to provide comprehensive protection and added value to the Company’s technology platform.

The Company is constantly seeking to add to its intellectual property portfolio with new inventions and documentation of its tremendous body of proprietary know-how and process knowledge. The Company is continuing with its overall IP strategy, of assessing maintenance of existing patents and technical know-how and trade secrets being documented in such a way as to afford comprehensive protection and maximum effect in aggressively staking the Company’s claims in the sector.

#### COVID-19

The Covid-19 pandemic has caused a number of challenges in the funding process undertaken by the Company, including restrictions on travel and meetings which would have otherwise taken place. Working together with various capital providers and engineering partners, management and its advisors have adapted to the situation and continued to be constructively engaged in moving the projects forward.

Whilst Covid-19 has not materially impacted the project development or funding process to date, there is continued uncertainty as to the duration of and further impact of Covid-19 including (but not limited to) in relation to government, regulatory or health authority actions, work stoppages, lockdowns, quarantines, travel restrictions and the impact on the Australian, Canadian and global economy. There is a risk that if the spread of Covid-19 continues, and/or the actions taken to combat Covid-19 persist, the Company’s operational and financial performance could deteriorate. This could also affect delivery of equipment where suppliers and their supply chains are adversely impacted by Covid-19, site specific activities related to site preparation and construction or a drop in demand for electricity due to economic impacts of Canadian and International responses to Covid-19.

#### Corporate

Loss for the year attributed to owners of the parent was \$7,865,582 (2020: loss \$4,523,365).

**Directors' report (cont'd)**

The names and particulars of the directors of the Company during or since the end of the financial year and up to the date of this report are:

| Name, qualifications  | Particulars  |
|---|--|
| Mr Ross MacLachlan  | <p>Mr. MacLachlan has been involved in technology development and commercialization as an active venture capital investor and executive for over 30 years. He has worked and invested with technology companies in a range of industries especially those in the conventional and alternative energy sectors. He has a strong competency in corporate finance, business development and the strategic management of developing companies; including intellectual property management and technology commercialization.</p> <p>Mr. MacLachlan was an early investor and became an independent director of Canadian independent power producers, Pristine Power and Swift Power where he also played an important role in the sale of each company to Veresen in 2010 and 2011.</p> <p>Mr. MacLachlan has been a speaker and panel participant relating to public policy and development of the cleantech industry, providing advice to provincial and federal governments in Canada.</p>  |
| <p>Mr Jeff Myers<br/> <i>Bachelor of Art (Honours), Western University (Ontario), MBA, University of Windsor (Ontario).</i></p> | <p>Mr. Myers is one of North America's leading power generation sector professionals, with over 30 years of experience in the downstream energy sector. He has led the development, financing, execution and operation of over 3GWe of independent power projects. Mr. Myers continues to be involved in the development of independent power projects through his position on the Boards of a number of private, clean technology companies and as a senior operating partner at Stonepeak Infrastructure Partners (a US\$16bn infrastructure fund).</p> <p>Mr. Myers was a co-founder, Chairman, President and Chief Executive Officer of Pristine Power (a developer, builder, and operator of independent power plants that produced and sold electricity for industrial users in Canada). Mr. Myers oversaw Pristine Power's foundation in 2002, public listing in 2008, and successful sale to Veresen (TSE: VSN, c. C\$4.2bn market capitalisation), for US\$300m, in late 2010. KALiNA Power's CEO, Mr. Ross MacLachlan, served as a director with Mr. Myers at Pristine Power from 2002 to 2010.</p>  |
| <p>Mr Peter Littlewood<br/> <i>MA in Engineering, Cambridge University</i></p>  | <p>As one of Asia-Pacific's leading sector professionals, Mr. Littlewood was formerly the Group Director of Operations at CLP Group ("China Light and Power") and was responsible for developing and implementing power projects across China, Hong Kong, India, and other Asia-Pacific countries. He was a member of the Group Executive Committee and Investment Committee, and a Director for numerous China Light and Power subsidiaries and has over 40 years of experience in the energy and power sector.</p> <p>Over a 36 year career with China Light and Power in Hong Kong, Mr. Littlewood was responsible for engineering, project management, construction, operations and fuel supply for the entire power generation portfolio with Mr. Littlewood being instrumental in the development of multiple projects using coal, natural gas, nuclear, hydro, wind, solar and biomass technologies. During his tenure, China Light and Power became the largest international investor in the Asia-Pacific power market and is the largest external investor in the mainland China power market. It is a significant international investor in the conventional and renewable power sectors and holds significant investments, joint ventures and operations across China, Hong Kong, India, Thailand, Taiwan, and Australia including 100% ownership of Australian subsidiary, Energy Australia.</p> <p>Mr. Littlewood was currently a member of the Advisory Board for Bloomberg New Energy Finance. He holds a Master's Degree in Engineering (first class honours) from the University of Cambridge and has completed the Harvard Business School Advanced Management Program.</p> |

**Directors' report (cont'd)**

Mr Timothy Horgan  
BA (Hons), L.L.B

Mr. Horgan is a qualified lawyer and business executive with over 20 years experience in Europe, Africa, Asia and Australia.

Mr. Horgan practiced law with Minter Ellison in Australia before moving to London where he acted as Counsel for S & P 100 Company, The Gillette Company. He sat on Gillette's Africa, Middle East and Europe Operational Committee overseeing annual sales in excess of USD 1.2 Billion.

Mr. Horgan also has extensive licensing experience having overseen the USD 1.2 Billion acquisition of the 2002 and 2006 FIFA world cup broadcast rights.

Mr Horgan has acted as founder, director and advisor to numerous Mining and Energy Companies. His recent experience includes listing South African Coal Company Universal Coal Plc on the ASX and Hungarian Energy Company Wildhorse Energy PLC on AIM.

Mr. Horgan has extensive experience in China including with Gillette, South China Resources Plc and more recently in advising Kalahari Minerals on its USD 1 billion takeover by China Guangdong Nuclear Power Corp (CGNPC).

Dr. Malcolm Jacques  
*Ph.D. Chemical  
Engineering*

Dr. Jacques is an independent energy consultant, focusing on the Renewable and Clean Energy sectors, with special emphasis on technical and regulatory issues associated with the integration of distributed and renewable energy sources into existing power grids. Dr Jacques maintains close working relationships with policy makers, regulators, financial organisations and consultants in the energy sectors in Europe and the USA.

Dr. Jacques' international career has embraced research, development and implementation of numerous energy technologies in both the public and private sectors. He has worked with several well-known companies and organizations including BP Ventures (UK), The Energy Laboratory, MIT (Cambridge, USA), Strategic Research Foundation (Australia) and has played key roles in the establishment and management of public and private energy technology companies in Australia and North America.

**Directorships of other listed companies**

Directorships of other listed companies held by directors in the 3 years immediately before the end of the financial year are as follows:

| Name            | Company                        | Period of directorship |
|-----------------|--------------------------------|------------------------|
| Ross MacLachlan | Lions Bay Capital Inc (Canada) | 2010 – Present         |

**Shareholdings**

The following table sets out key management personnel's relevant interests in shares and options of the Company as at the date of this report.

| Directors and senior management | Fully paid ordinary shares | Options    |
|---------------------------------|----------------------------|------------|
|                                 | Number                     | Number     |
| <b>Directors</b>                |                            |            |
| Ross MacLachlan                 | 27,123,405                 | 30,075,000 |
| Tim Horgan                      | 9,166,815                  | 23,709,999 |
| Malcolm Jacques                 | 3,819,257                  | 5,835,000  |
| Jeffry Myers                    | 14,534,651                 | 25,890,000 |
| Peter Littlewood                | 11,877,508                 | 12,105,000 |
| <b>Senior Management</b>        |                            |            |
| Nigel Chea                      | 13,000,000                 | 6,635,000  |
| Raymond McKay                   | 213,160                    | 6,750,160  |
| Kesh Thurairasa                 | 2,327,999                  | 4,262,999  |



**Directors' report (cont'd)**

Since the end of the financial year nil share options (2020: 33,911,000) were granted to Directors and officers of the company as part of their remuneration.

**Directors' meetings**

The number of Directors' meetings (including meetings of Committees of Directors) and the number of meetings attended by each of the Directors of the Company held during the financial year are shown below. During the financial year, 9 Board meetings, 2 Audit Committee meetings and 1 Remuneration Committee meeting were held.

| Name             | Board of Directors |          | Audit and Finance Committee |          | Remuneration Committee |          |
|------------------|--------------------|----------|-----------------------------|----------|------------------------|----------|
|                  | Held               | Attended | Held                        | Attended | Held                   | Attended |
| Tim Horgan       | 9                  | 9        | -                           | -        | -                      | -        |
| Ross MacLachlan  | 9                  | 9        | -                           | -        | -                      | -        |
| Malcolm Jacques  | 9                  | 9        | 2                           | 2        | 1                      | 1        |
| Jeffry Myers     | 9                  | 8        | 2                           | 2        | 1                      | 1        |
| Peter Littlewood | 9                  | 9        | 2                           | 2        | 1                      | 1        |

**Company secretary**

The name(s) and particulars of the Company secretary during or since the end of the financial year are:

| Name            |  |
|-----------------|--|
| Kesh Thurairasa | Mr Kesh Thurairasa was appointed to the position of Company Secretary on 11 October 2019. Mr Thurairasa has experience in listed companies over 27 years both in energy and mining. Mr Thurairasa holds an MBA and is a member of Certified Practising Accountants and Fellow member of Governance Institute of Australia. |

## Directors' report (cont'd)

### Principal activities

The principal activity of the consolidated entity during the year was the continued management of its projects and investments.

### Business Risks

Aside from the Coronavirus (COVID-19) pandemic mentioned above, the following is a summary of material business risks that could adversely affect our financial performance and growth potential in future years and how we propose to mitigate such risks.

The Company monitors risks and uncertainties on an ongoing basis in relation to its business objectives and operating environment. The following are deemed material risks to the business:

*Future capital requirements and Subsidiary or Associate Business Model.* The Company's strategy of developing relationships with major industry partners will reduce its future need for capital. The Company will seek to meet the reduced future funding requirements through the delivery of services to customers and the licensing of its core KALiNA Cycle technology to projects. However, if the services and licensing revenues of the Company and the Company's ability to secure equity or debt financing are not sufficient for the capital which will still be required, the Company may not be able to implement its business plan. The Company has currently established, or may in the future establish, subsidiaries or associates to further the business of the KALiNA Group. Regulatory, commercial, environmental or political risks may impact on the ability of the Company to establish and/or continue to operate subsidiaries or associates in various global jurisdictions. These factors may also impact on the ability of the subsidiary or associate companies to raise or generate capital on their own account. While the Company will seek to continue to operate existing subsidiaries or associates and to form new subsidiaries or associates, there is a risk that if those subsidiaries or associates fail to become self-funding or cannot secure the necessary capital which will still be required, the Company may not be able to implement its business plan.

*Dependence on Proprietary Technology:* The Group relies on a combination of patents, copyrights, trade secrets and non-disclosure agreements to protect its KALiNA Cycle technology. The Group enters into confidentiality or licence agreements with its employees, licensees and others and limits access to its documentation, software and other proprietary information. There can be no assurance that steps taken by the Company will be adequate to prevent misappropriation of its technology or that KALiNA's competitors will not independently develop technologies that are substantially equivalent or superior to KALiNA's technology. In addition, the laws of some foreign countries may not protect KALiNA's proprietary rights against others.

*Foreign Exchange:* Foreign exchange risk is relatively high due to the global nature of the Group's core business. Foreign exchange risk arises as it is likely to receive payment for services in currencies other than the Company's functional currency. In addition the value of its investments, assets and liabilities in foreign jurisdictions will be affected by currency movements.

### Significant changes in state of affairs

The significant changes in the affairs of the consolidated entity during or since the year end are:

- During the year the company issued 321,408,825 ordinary shares with a free attaching option at 2.5 cents each raising \$8,035,221 before costs. The options are exercisable at 4.4cents before 27 August 2022. Additionally, a further 1,333,333 ordinary shares were issued at 3.0 cents raising \$40,000.
- The Company issued 25,607,500 options exercisable at 3.5 cents and a further 25,607,500 options exercisable at 4.4 cents each to its directors. These options expire on 26 May 2022 and 26 November 2024 respectively. The Company also issued 16,955,500 options exercisable at 3.5 cents and another 16,955,500 options exercisable at 4.4 cents to its executives. These options expire on 9 February 2022 and 9 August 2024 respectively. Furthermore, 5,000,000 options exercisable at 5.0 cents and 4,000,000 options exercisable at 5.0cents were also issued to executives. These options expire on 25 February 2025 and 4 May 2025.
- During the year the Company gained a controlling interest of 50.1% in Klamath Hill Geothermal LLC. Refer to note 25 for further information.
- During the year 1,687,500 options were exercised.

**Directors' report (cont'd)****Subsequent events**

Except as noted below, there has not been any matter or circumstance that has arisen since the end of the financial period, that has significantly affected, or may significantly affect, the operations of the company, the results of those operations, or the state of affairs of the company in future financial periods.

1. On 30 August 2021 the Company received US\$200,000 as settlement on account of agreeing to allow U.S Fish and Wildlife Services to enter into a separate 30 year sublease on 25.52 acres of land within the boundaries of the leased premises held by Klamath Hills Geothermal LLC.

Even though Covid-19 has brought in unexpected challenges particularly in the movement of staff, the Company has quickly adopted to these new conditions and does not expect any material changes in the outcome of the Alberta project development which is expected to reach Full Notice to Proceed (FNTP) stage by end of 4th quarter 2021.

**Likely developments and expected results of operations**

Disclosure of information regarding likely developments in the operations of the consolidated entity in future years and the expected results of those operations may result in unreasonable prejudice to the consolidated entity and therefore have not been disclosed in this report.

**Environmental issues**

The consolidated entity's operations are subject to environmental regulation under both Commonwealth, State and various country legislation. There have been no significant known breaches of these regulations by the consolidated entity.

**Dividends**

No dividends have been paid or declared since the start of the year (2020: Nil).

**Shares under option or issued on exercise of options**

Details of unissued shares or interest under option as at the date of this report:

| Issuing Entity       | Number of shares under option | Class of shares | Exercise price of option | Expiry date of options |
|----------------------|-------------------------------|-----------------|--------------------------|------------------------|
| KALiNA Power Limited | 1,687,500                     | Ordinary        | 1.3 cents                | 26 May 2022            |
| KALiNA Power Limited | 1,687,500                     | Ordinary        | 1.8 cents                | 26 May 2022            |
| KALiNA Power Limited | 1,968,750                     | Ordinary        | 2.3 cents                | 26 May 2022            |
| KALiNA Power Limited | 1,968,750                     | Ordinary        | 2.8 cents                | 26 May 2022            |
| KALiNA Power Limited | 16,400,000                    | Ordinary        | 2.3 cents                | 19 June 2022           |
| KALiNA Power Limited | 30,000,000                    | Ordinary        | 2.3 cents                | 30 November 2022       |
| KALiNA Power Limited | 2,800,000                     | Ordinary        | 3.8 cents                | 30 November 2022       |
| KALiNA Power Limited | 600,000                       | Ordinary        | 4.4 cents                | 6 July 2023            |
| KALiNA Power Limited | 16,955,500                    | Ordinary        | 3.5 cents                | 9 February 2022        |
| KALiNA Power Limited | 16,955,500                    | Ordinary        | 4.4 cents                | 9 August 2024          |
| KALiNA Power Limited | 25,607,500                    | Ordinary        | 3.5 cents                | 26 May 2022            |
| KALiNA Power Limited | 25,607,500                    | Ordinary        | 4.4 cents                | 26 November 2024       |
| KALiNA Power Limited | 331,408,825                   | Ordinary        | 4.4 cents                | 27 August 2022         |
| KALiNA Power Limited | 5,000,000                     | Ordinary        | 5.0 cents                | 25 February 2025       |
| KALiNA Power Limited | 4,000,000                     | Ordinary        | 5.0 cents                | 4 May 2025             |

Details of shares issued during or since the end of the financial year as a result of exercise of an option.

| Issuing Entity       | Number of | Class of shares | Exercise price of option | Expiry date of options |
|----------------------|-----------|-----------------|--------------------------|------------------------|
| KALiNA Power Limited | 562,500   | Ordinary        | 1.3 cents                | 26 May 2022            |
| KALiNA Power Limited | 562,500   | Ordinary        | 1.8 cents                | 26 May 2022            |
| KALiNA Power Limited | 281,250   | Ordinary        | 2.3 cents                | 26 May 2022            |
| KALiNA Power Limited | 281,250   | Ordinary        | 2.8 cents                | 26 May 2022            |

**Directors' report (cont'd)****Proceedings on behalf of the company**

No person has applied to the Court under section 237 of the *Corporations Act 2001* for leave to bring proceedings on behalf of the company, or to intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or part of those proceedings.

**Indemnification of officers and auditors**

The Company has entered into agreements to indemnify all the Directors and Officers named in this report against all liabilities to persons (other than the Company), which arise out of the Directors and Officers conduct unless the liability relates to conduct involving a lack of good faith or is otherwise prohibited by law. The Company has agreed to indemnify the Directors and Officers against all costs and expenses incurred in defending an action that falls within the scope of the indemnity and any resulting payments.

In accordance with common commercial practice, the insurance policy prohibits disclosure of the nature of the liability insured against and the amount of the premium.

The Company has not, during or since the end of the financial year, indemnified or agreed to indemnify the auditor of the Company or any related entity against a liability incurred by the auditor. During the financial year, the company has not paid a premium in respect of a contract to insure the auditor of the Company or any related entity.

**Non-audit services**

Details of the amounts paid or payable to the auditor for non-audit services provided during the financial year by the auditor are outlined in note 23 to the financial statements.

**Auditor's independence declaration**

The auditors' independence declaration is included on page 18 of the annual report.

The directors are satisfied that the provision of non-audit services during the financial year, by the auditor (or by another person or firm on the auditor's behalf), is compatible with the general standard of independence for auditors imposed by the *Corporations Act 2001*.

The directors are of the opinion that the services as disclosed in note 23 to the financial statements do not compromise the external auditor's independence requirements of the *Corporations Act 2001* for the following reasons:

- all non-audit services have been reviewed and approved to ensure that they do not impact the integrity and objectivity of the auditor; and
- none of the services undermine the general principles relating to auditor independence as set out in APES 110 Code of Ethics for Professional Accountants issued by the Accounting Professional and Ethical Standards Board, including reviewing or auditing the auditor's own work, acting in a management or decision-making capacity for the company, acting as advocate for the company or jointly sharing economic risks and rewards.

## Directors' report (cont'd)

### Remuneration report – audited

This remuneration report, which forms part of the directors' report, sets out information about the remuneration of KALiNA Power Limited's directors and its senior management for the financial years ended 30 June 2021 and 2020. The prescribed details for each person covered by this report are detailed below under the following headings:

- directors and senior management personnel
- remuneration policy
- relationship between the remuneration policy and Company performance
- remuneration of directors and senior management
- key terms of employment contracts.

### Directors and senior management personnel

The following persons acted as directors of the Company during or since the end of the financial year:

#### Executive Directors

Ross MacLachlan  
Jeffrey Myers  
Tim Horgan

#### Non-executive Directors

Malcolm Jacques  
Peter Littlewood

The term 'senior management' is used in this remuneration report to refer to the following key management personnel. Except as noted, the named key management personnel held their current position during or since the end of the financial year:

Nigel Chea (President Greater China – KALiNA Power Limited)  
Ray McKay (General Manager – KALiNA Distributed Power Limited)  
Kesh Thurairasa (Company Secretary and Financial Controller – KALiNA Power Limited)

### Remuneration policy

The Board's policy for determining the nature and amount of key management personnel and other remuneration is agreed by the Board of Directors.

The terms 'remuneration' and 'compensation' are used interchangeably throughout this report.

Key management personnel have authority and responsibility for planning, directing and controlling the activities of the Company. Key management personnel comprise the directors of the Company and senior management of the Company.

Compensation levels for key management personnel and other employees of the Company are competitively set to attract and retain appropriately qualified and experienced directors and senior management.

The compensation structures explained below are designed to attract and retain suitably qualified candidates, reward the achievement of strategic objectives, and achieve the broader outcome of creation of value for shareholders. The compensation structures take into account:

- the capability and experience of key management personnel and other employees; and
- the ability of key management personnel and other employees to control areas of their respective responsibilities

#### *Senior Executive Remuneration*

Compensation packages for the Executive Directors and senior management include a mix of fixed and incentive based compensation.

The Board regularly reviews the policy regarding the appropriate mix of fixed and incentive based compensation for senior executives, having regard to industry practice to ensure the Company attracts and retains the best people.

#### Fixed compensation

Fixed compensation consists of base compensation (which is calculated on a total cost basis and includes any FBT charges related to employee benefits including motor vehicles if any), as well as employer contributions to superannuation funds.

Fixed compensation levels are reviewed annually by the Board through a process that considers individual contributions and overall performance of the Group, as well as market relativity. A senior executive's compensation is also reviewed on promotion.

**Directors' report (cont'd)****Remuneration report – audited (cont'd)**Incentive based compensation

The Company does not currently operate a short-term incentive scheme and, in 2021, no cash awards were made to the executives apart from disclosed in the remuneration report. The Board did not operate a short-term incentive scheme for the 2021 financial year, however, will review this in the context of the formal review of the Company's broader executive remuneration policy to be undertaken during the 2022 financial year.

In the 2021 financial year, 51,215,000 options were issued to directors and 42,911,000 to employees and consultants. The current approach of not having time based vesting is considered appropriate due to the size of the Company. The Board will continue to review the appropriateness of the time based vesting conditions for future grants of options. There is no condition other than period of service for granting of options. The company considers the issue of options sufficiently aligns the interest of the entity with the incentive given to key management personnel.

All options expire on the earlier of their expiry date or termination of the individual's employment.

*Non-Executive Director Remuneration*

Non-Executive Director fees are paid within an aggregate limit which must not exceed \$250,000 (excluding mandatory superannuation) per annum or such other maximum as determined by the Company in a general meeting.

The cash fees paid to each Independent Non-executive Director for the 2021 financial year were \$40,000 (2020: \$40,000) per annum, plus statutory superannuation if applicable.

All Non-Executive Directors are eligible to participate in the options granted.

All Non-Executive Directors are also entitled to be reimbursed for all reasonable travel, accommodation and other expenses incurred in attending meetings of the Board, committees or shareholders or while engaged on other KALiNA Power Limited business.

All remuneration paid/payable to key management personnel is valued at the cost to the company and expensed. Key management personnel or closely related partners of key management personnel are prohibited from entering into hedging arrangements that would have the effect of limiting the risk exposure relating to their remuneration.

In addition, the board's remuneration policy prohibits key management personnel from using the company's shares as collateral in any financial transactions, including margin loan arrangements.

**Relationship between the remuneration policy and Company performance**

The achievement of Company strategic objectives is the key focus of the efforts of the Company, and it is the leadership of the directors and senior management which makes the achievement of this aim possible. As indicated above, over the course of the 2021 financial year, the Board reviewed the Company's executive remuneration policy to ensure the remuneration framework remained focused on driving and rewarding executive performance, while being closely aligned to the achievement of Company strategic objectives and the creation of shareholder value.

Shareholder returns are primarily measured by the movement in share price from the start to the end of each financial year. No dividends have been declared in the past five financial years or the current financial year. As the Company remains in the growth phase of its life cycle, shareholder returns do not correlate with revenues and losses reported in any of the recent financial years. Shareholder returns are more dependent on the future expectation of Company performance rather than Company earnings.

## Directors' report (cont'd)

## Remuneration report – audited (cont'd)

The table below sets out summary information about the consolidated entity's earnings and movement in shareholder wealth for the five years to 30 June 2021.

|   | 30 June 2021 | 30 June 2020 | 30 June 2019 | 30 June 2018 | 30 June 2017 |
|---|--------------|--------------|--------------|--------------|--------------|
| Revenue                                 | -            | -            | -            | 98,740       | 29,503       |
| Net profit/(loss) before tax            | (8,069,370)  | (4,714,632)  | (5,167,996)  | (5,022,985)  | (11,814,313) |
| Net profit/(loss) after tax             | (8,069,370)  | (4,714,632)  | (5,167,996)  | (5,022,985)  | (11,814,313) |
| Share price at start of year (\$)       | 0.029        | 0.022        | 0.017        | 0.056        | 0.048        |
| Share price at end of year (\$)         | 0.031        | 0.029        | 0.022        | 0.017        | 0.056        |
| Dividends paid (cents)                  | -            | -            | -            | -            | -            |
| Basic (loss)/profit per share (cents)   | (0.7)        | (0.6)        | (1.0)        | (1.1)        | (3.6)        |
| Diluted (loss)/profit per share (cents) | (0.7)        | (0.6)        | (1.0)        | (1.1)        | (3.6)        |

## Remuneration of directors and senior management – audited

|                                |             | Short-term employment benefits |                |              | Post-employment | Other long-term benefits | Share-based payment | Value of options as proportion of total remuneration | Total            |
|--------------------------------|-------------|--------------------------------|----------------|--------------|-----------------|--------------------------|---------------------|--|------------------|
|                                |             | Salary & Fees                  | Other payments | Non-monetary | Superannuation  |                          | Options and rights  |  |                  |
|                                |             | \$                             | \$             | \$           | \$              | \$                       | %                   | \$   |                  |
| <b>Executive Directors</b>     |             |                                |                |              |                 |                          |                     |  |                  |
| Ross MacLachlan                | 2021        | 280,000                        | -              | 7,758        | 26,600          | -                        | 244,433             | 44   | 558,791          |
|                                | 2020        | 280,000                        | -              | 9,050        | 26,600          | -                        | 249,359             | 44   | 565,009          |
| Tim Horgan                     | 2021        | 200,000                        | -              | -            | 19,000          | -                        | 331,083             | 60   | 550,083          |
|                                | 2020        | 200,000                        | -              | -            | 19,000          | -                        | 76,726              | 26   | 295,726          |
| Jeffry Myers                   | 2021        | 121,000                        | -              | -            | -               | -                        | 259,669             | 68   | 380,669          |
|                                | 2020        | 121,000                        | -              | -            | -               | -                        | 153,452             | 56   | 274,452          |
| <b>Non-executive directors</b> |             |                                |                |              |                 |                          |                     |  |                  |
| Malcolm Jacques                | 2021        | 49,000                         | -              | -            | -               | -                        | 30,566              | 38   | 79,566           |
|                                | 2020        | 40,000                         | -              | -            | -               | -                        | 19,181              | 32   | 59,181           |
| Peter Littlewood               | 2021        | 40,000                         | -              | -            | -               | -                        | 91,697              | 70   | 131,697          |
|                                | 2020        | 40,000                         | -              | -            | -               | -                        | 76,726              | 66   | 116,726          |
| <b>Senior Management</b>       |             |                                |                |              |                 |                          |                     |  |                  |
| Nigel Chea                     | 2021        | 34,459                         | -              | -            | -               | -                        | 17,643              | 34   | 52,102           |
|                                | 2020        | 32,303                         | -              | -            | -               | -                        | -                   | -  | 32,303           |
| Ray McKay                      | 2021        | 170,102                        | -              | -            | -               | -                        | 70,540              | 29   | 240,642          |
|                                | 2020        | 36,862                         | -              | -            | -               | -                        | -                   | -  | 36,862           |
| Kesh Thurairasa                | 2021        | 161,000                        | -              | -            | 25,150          | -                        | 17,643              | 9  | 203,793          |
|                                | 2020        | 178,000                        | -              | -            | 18,650          | -                        | -                   | -  | 196,650          |
|                                |             |                                |                |              |                 |                          |                     |  |                  |
| <b>TOTAL</b>                   | <b>2021</b> | <b>1,055,561</b>               | <b>-</b>       | <b>7,758</b> | <b>70,750</b>   | <b>-</b>                 | <b>1,063,274</b>    | <b>48</b>  | <b>2,197,343</b> |
| <b>TOTAL</b>                   | <b>2020</b> | <b>928,165</b>                 | <b>-</b>       | <b>9,050</b> | <b>64,250</b>   | <b>-</b>                 | <b>575,444</b>      | <b>36</b>  | <b>1,576,909</b> |

None of the key management personnel remuneration in the current year or in previous year was linked to performance.

## Directors' report (cont'd)

## Remuneration report – audited (cont'd)

## Equity instruments

## Options

During the financial year the shareholders approved the issue of 51,215,000 options to directors and the board approved the issue of 42,911,000 options to Groups executives and consultants.

## Modification of terms of equity-settled share-based payment transactions

No terms of equity-settled share-based payment transactions (including options granted as compensation to key management personnel) have been altered or modified by the issuing entity during the reporting period or prior period.

## Analysis of options over equity instruments granted as compensation

Directors received 51,215,000 options and 42,911,000 options were granted to Group executives and consultants as part of remuneration.

Apart from the above, during the financial year there were no other share-based payment arrangements in existence.

## Key management personnel equity holdings

Fully paid ordinary shares of KALiNA Power Limited

|                          | Balance at 1 July 2020<br>No. | Granted as compensation<br>No. | Received on exercise of options<br>No. | Net other change<br>No. (i) | Bal at 30 June 2021<br>No. | Balance held nominally<br>No. |
|--------------------------|-------------------------------|--------------------------------|--|-----------------------------|----------------------------|-------------------------------|
| <b>2021</b>              |                               |                                |  |                             |                            |                               |
| <b>Directors</b>         |                               |                                |  |                             |                            |                               |
| R MacLachlan             | 23,123,405                    | -                              | -                                      | 4,000,000                   | 27,123,405                 | -                             |
| T Horgan                 | 7,166,816                     | -                              | -                                      | 1,999,999                   | 9,166,815                  | -                             |
| M. Jacques               | 619,257                       | -                              | -                                      | 3,200,000                   | 3,819,257                  | -                             |
| J Myers                  | 10,534,651                    | -                              | -                                      | 4,000,000                   | 14,534,651                 | -                             |
| P Littlewood             | 8,677,508                     | -                              | -                                      | 3,200,000                   | 11,877,508                 | -                             |
| <b>Senior Management</b> |                               |                                |  |                             |                            |                               |
| Raymond McKay            | -                             | -                              | -                                      | 213,160                     | 213,160                    | -                             |
| K. Thurairosa            | 700,000                       | -                              | -                                      | 1,627,999                   | 2,327,999                  | -                             |
| N Chea                   | 11,500,000                    | -                              | -                                      | 1,500,000                   | 13,000,000                 | -                             |

(i) Participation in rights issue and placement following shareholder approval in November 2020.

|                          | Balance at 1 July 2019<br>No. | Granted as compensation<br>No. | Received on exercise of options<br>No. | Net other change<br>No. (i) | Bal at 30 June 2020<br>No. | Balance held nominally<br>No. |
|--------------------------|-------------------------------|--------------------------------|--|-----------------------------|----------------------------|-------------------------------|
| <b>2020</b>              |                               |                                |  |                             |                            |                               |
| <b>Directors</b>         |                               |                                |  |                             |                            |                               |
| R MacLachlan             | 20,266,262                    | -                              | -                                      | 2,857,143                   | 23,123,405                 | -                             |
| T Horgan                 | 4,309,673                     | -                              | -                                      | 2,857,143                   | 7,166,816                  | -                             |
| M. Jacques               | 960,435                       | -                              | -                                      | (341,178)                   | 619,257                    | -                             |
| J Myers                  | 7,677,508                     | -                              | -                                      | 2,857,143                   | 10,534,651                 | -                             |
| P Littlewood             | 8,677,508                     | -                              | -                                      | -                           | 8,677,508                  | -                             |
| <b>Senior Management</b> |                               |                                |  |                             |                            |                               |
| Raymond McKay            | -                             | -                              | -                                      | -                           | -                          | -                             |
| K. Thurairosa            | 700,000                       | -                              | -                                      | -                           | 700,000                    | -                             |
| N Chea                   | 11,500,000                    | -                              | -                                      | -                           | 11,500,000                 | -                             |

(i) Participation in placement following shareholder approval in November 2019



## Directors' report (cont'd)

## Remuneration report – audited (cont'd)

## Share options of KALiNA Power Limited

|                          | Balance at 1 July 2020<br>No. | Granted as compensation<br>No. | Value<br>\$ | Exercised/<br>Expired<br>No. | Net other<br>change(i)<br>No. | Bal at 30<br>June 2021<br>No. | Bal vested<br>at 30 June<br>2021<br>No. | Vested but<br>not<br>exercisable<br>No. | Vested and<br>exercisable<br>No. | Rights<br>vested<br>during<br>year<br>No. |
|--------------------------|-------------------------------|--------------------------------|-------------|------------------------------|-------------------------------|-------------------------------|---|---|----------------------------------|---|
| <b>2021</b>              |                               |                                |             |                              |                               |                               |   |   |                                  |   |
| <b>Directors</b>         |                               |                                |             |                              |                               |                               |   |   |                                  |   |
| R. MacLachlan            | 13,000,000                    | 13,075,000                     | 244,433     | -                            | 4,000,000                     | 30,075,000                    | 30,075,000                              | -                                       | 30,075,000                       | 17,075,000                                |
| T. Horgan                | 4,000,000                     | 17,710,000                     | 331,083     | -                            | 1,999,999                     | 23,709,999                    | 23,709,999                              | -                                       | 23,709,999                       | 19,709,999                                |
| M. Jacques               | 1,000,000                     | 1,635,000                      | 30,566      | -                            | 3,200,000                     | 5,835,000                     | 5,835,000                               | -                                       | 5,835,000                        | 4,835,000                                 |
| J Myers                  | 8,000,000                     | 13,890,000                     | 259,669     | -                            | 4,000,000                     | 25,890,000                    | 25,890,000                              | -                                       | 25,890,000                       | 17,890,000                                |
| P Littlewood             | 9,200,000                     | 4,905,000                      | 91,697      | (5,200,000)                  | 3,200,000                     | 12,105,000                    | 12,105,000                              | -                                       | 12,105,000                       | 8,105,000                                 |
| <b>Senior Management</b> |                               |                                |             |                              |                               |                               |   |   |                                  |   |
| Nigel Chea               | 8,700,000                     | 1,635,000                      | 17,643      | (5,200,000)                  | 1,500,000                     | 6,635,000                     | 6,635,000                               | -                                       | 6,635,000                        | 3,135,000                                 |
| R McKay                  | -                             | 6,537,000                      | 70,540      | -                            | 213,160                       | 6,750,160                     | 6,750,160                               | -                                       | 6,750,160                        | 6,750,160                                 |
| K. Thurairasa            | 2,600,000                     | 1,635,000                      | 17,643      | (1,600,000)                  | 1,627,999                     | 4,262,999                     | 4,262,999                               | -                                       | 4,262,999                        | 3,262,999                                 |

## (i) Participation in rights issue

|                          | Balance at 1 July 2019<br>No. | Granted as compensation<br>No. | Value<br>\$ | Exercised/<br>Expired<br>No. | Net other<br>change<br>No. | Bal at 30<br>June 2020<br>No. | Bal vested<br>at 30 June 2020<br>No. | Vested but<br>not<br>exercisable<br>No. | Vested and<br>exercisable<br>No. | Rights<br>vested<br>during<br>year<br>No. |
|--------------------------|-------------------------------|--------------------------------|-------------|------------------------------|----------------------------|-------------------------------|--------------------------------------|---|----------------------------------|---|
| <b>2020</b>              |                               |                                |             |                              |                            |                               |                                      |   |                                  |   |
| <b>Directors</b>         |                               |                                |             |                              |                            |                               |                                      |   |                                  |   |
| R. MacLachlan            | 23,300,000                    | 13,000,000                     | 249,359     | (23,300,000)                 | -                          | 13,000,000                    | 13,000,000                           | -                                       | 13,000,000                       | 13,000,000                                |
| T. Horgan                | 7,800,000                     | 4,000,000                      | 76,726      | (7,800,000)                  | -                          | 4,000,000                     | 4,000,000                            | -                                       | 4,000,000                        | 4,000,000                                 |
| M. Jacques               | 1,000,000                     | 1,000,000                      | 19,181      | (1,000,000)                  | -                          | 1,000,000                     | 1,000,000                            | -                                       | 1,000,000                        | 1,000,000                                 |
| J Myers                  | 5,200,000                     | 8,000,000                      | 153,452     | (5,200,000)                  | -                          | 8,000,000                     | 8,000,000                            | -                                       | 8,000,000                        | 8,000,000                                 |
| P Littlewood             | 5,200,000                     | 4,000,000                      | 76,726      | -                            | -                          | 9,200,000                     | 9,200,000                            | -                                       | 9,200,000                        | 4,000,000                                 |
| <b>Senior Management</b> |                               |                                |             |                              |                            |                               |                                      |   |                                  |   |
| Nigel Chea               | 8,700,000                     | -                              | -           | -                            | -                          | 8,700,000                     | 8,700,000                            | -                                       | 8,700,000                        | -   |
| K. Thurairasa            | 3,000,000                     | -                              | -           | (400,000)                    | -                          | 2,600,000                     | 2,600,000                            | -                                       | 2,600,000                        | -   |
| Ray McKay                | -                             | -                              | -           | -                            | -                          | -                             | -                                    | -                                       | -                                | -   |

## Options

The terms and conditions of each grant of options over ordinary shares issued in the current affecting remuneration of directors and other key management personnel in this financial year or future reporting years are as follows:

| Name         | No of options granted | Grant date       | Vesting date and exercisable date | Expiry date      | Exercise price | Fair value at grant date |
|--------------|-----------------------|------------------|-----------------------------------|------------------|----------------|--------------------------|
| R MacLachlan | 6,537,500             | 27 November 2020 | 27 November 2020                  | 26 May 2022      | 3.5cents       | 104,395                  |
| R MacLachlan | 6,537,500             | 27 November 2020 | 27 November 2020                  | 26 November 2024 | 4.4cents       | 140,038                  |
| T Horgan     | 8,855,000             | 27 November 2020 | 27 November 2020                  | 26 May 2022      | 3.5cents       | 141,403                  |
| T Horgan     | 8,855,000             | 27 November 2020 | 27 November 2020                  | 26 November 2024 | 4.4cents       | 189,680                  |
| M Jacques    | 817,500               | 27 November 2020 | 27 November 2020                  | 26 May 2022      | 3.5cents       | 13,054                   |
| M Jacques    | 817,500               | 27 November 2020 | 27 November 2020                  | 26 November 2024 | 4.4cents       | 17,512                   |
| J Myers      | 6,945,000             | 27 November 2020 | 27 November 2020                  | 26 May 2022      | 3.5cents       | 110,902                  |
| J Myers      | 6,945,000             | 27 November 2020 | 27 November 2020                  | 26 November 2024 | 4.4cents       | 148,767                  |
| P Littlewood | 2,542,500             | 27 November 2020 | 27 November 2020                  | 26 May 2022      | 3.5cents       | 39,163                   |
| P Littlewood | 2,542,500             | 27 November 2020 | 27 November 2020                  | 26 November 2024 | 4.4cents       | 52,534                   |

Options granted carry no dividend or voting rights.

All options were granted over unissued fully paid ordinary shares in the company. The number of options granted was determined having regard to the satisfaction of performance measures and link to current remuneration. Options vest based on the provision of service over the vesting period whereby the executive becomes beneficially entitled to the option on vesting date. Options are exercisable by the holder as from the vesting date. There has not been any alteration to the terms or conditions of the grant since the grant date. There are no amounts paid or payable by the recipient in relation to the granting of such options other than on their potential exercise.

**Directors' report (cont'd)****Remuneration report – audited (cont'd)****Other transactions with key management personnel of the Group**

Details of key management personnel compensation are disclosed in note 21 to the financial statements.

## i. Loans to key management personnel

No loans were granted to key management personnel during the year. Refer note 22(c) for outstanding travel advances relating to the previous year.

## ii. Other transactions with key management personnel of the Group and/or their related entities

There were no other transactions with key management personnel.

**ii. Transactions with key management personnel of KALiNA Power Limited.**

R. MacLachlan, T Horgan, M. Jacques, J Myers, P Littlewood, Ray McKay, K. Thurairasa and Nigel Chea are key management personnel of the Company. Information regarding the individual key management personnel compensation is provided in the remuneration report section of the directors' report.

**Key terms of employment contracts**

The remuneration and other terms of employment for the Executive Directors and Senior Management are set out in service letters. These letters make provision for a fixed remuneration component, and options as a long-term incentive. The material terms of the service letters are set out below.

| Term   | Conditions   | Position  |
|--|--|---|
| Duration of contract   | Ongoing until notice is given by either party  | Executive Directors/Company Secretary/Senior Management |
| Voluntary termination (i.e. termination by executive by giving notice) | 6 months' notice   | Executive Directors/Company Secretary/Senior Management |
| Termination by Company without cause                                   | 6 months' fixed compensation or payment in lieu  | Executive Directors/Company Secretary/Senior Management |
| Termination by Company for cause                                       | Employment may be terminated immediately without notice if the executive commits any act or omission justifying summary dismissal at common law. | Executive Directors/Company Secretary/Senior Management |

During the year the Company did not engage the services of a remuneration consultant.

End of Remuneration report.

Signed in accordance with a resolution of the directors made pursuant to section 298(2) of the *Corporations Act 2001*.

On behalf of the Directors



Timothy Horgan  
Executive Director  
Melbourne, 30 September 2021



**KALINA POWER LIMITED AND ITS CONTROLLED ENTITIES**

 Consolidated statement of profit and loss and other comprehensive income  
 for the financial year ended 30 June 2021

|  | <u>Note</u> | <b>Consolidated</b> |             |
|--|-------------|---------------------|-------------|
|  |             | <b>2021</b>         | <b>2020</b> |
|  |             | <b>\$</b>           | <b>\$</b>   |
| Revenue  |             | -                   | -           |
| Cost of Sales  |             | -                   | -           |
| Gross profit/(loss)  |             | -                   | -           |
| Other income   | 5(a)        | 220,915             | 405,170     |
| Finance income   | 5(a)        | 3,637               | 1,413       |
| Employee benefits expenses   | 5(b)        | (1,514,939)         | (1,632,183) |
| Share-based payments   | 25          | (1,548,675)         | (618,339)   |
| Administration expenses  |             | (336,289)           | (318,993)   |
| Depreciation and amortisation expenses   | 5(b)        | (6,594)             | (4,889)     |
| Travel expenses  |             | (36,181)            | (170,836)   |
| Gain/(loss) on revaluation of financial assets fair valued through profit and loss |             | -                   | 1,287       |
| Engineering and professional fees  |             | (3,805,414)         | (1,971,364) |
| Legal fees   |             | (225,641)           | (7,787)     |
| Patent costs   |             | (636,250)           | (275,150)   |
| Foreign exchange gain/(loss)   | 5(b)        | (59,112)            | 11,908      |
| Finance costs  | 4           | (124,827)           | (134,869)   |
| Loss before tax  |             | (8,069,370)         | (4,714,632) |
| Income tax benefit/(expense)   | 6           |                     | -           |
| Loss for the year  |             | (8,069,370)         | (4,714,632) |
| Attributed to:   |             |                     |             |
| Owners of the parent   | 16          | (7,865,582)         | (4,523,365) |
| Non-controlling interest   | 15.5        | (203,788)           | (191,267)   |
|  |             | (8,069,370)         | (4,714,632) |
| Other comprehensive income   |             |                     |             |
| Items that may be reclassified subsequently to profit or loss                      |             |                     |             |
| Exchange reserve arising on translation of foreign operations                      |             | 159,978             | (43,964)    |
| Other comprehensive income for the period net of tax                               |             | 159,978             | (43,964)    |
| Total comprehensive income/(loss) for the period                                   |             | (7,909,392)         | (4,758,596) |
| Total comprehensive income/(loss) attributable to:                                 |             |                     |             |
| Owners of the parent   |             | (7,741,917)         | (4,297,511) |
| Non-controlling interest   |             | (167,475)           | (461,085)   |
|  |             | (7,909,392)         | (4,758,596) |
| (Loss) per share   |             |                     |             |
| From continuing and discontinued operations:                                       |             |                     |             |
| Basic (cents per share)  | 24          | (0.7)               | (0.6)       |
| Diluted (cents per share)  | 24          | (0.7)               | (0.6)       |

The financial statements should be read in conjunction with the notes included on pages 23 to 49.

**KALINA POWER LIMITED AND ITS CONTROLLED ENTITIES**

Consolidated statement of financial position as at 30 June 2021

|  | <u>Note</u> | <u>2021</u>        | <u>2020</u>        |
|--|-------------|--------------------|--------------------|
|  |             | <u>\$</u>          | <u>\$</u>          |
| <b>Current assets</b>                                      |             |                    |                    |
| Cash and cash equivalents                                  | 19          | 1,093,470          | 440,600            |
| Trade and other receivables                                | 7           | 121,397            | 98,101             |
| Other financial assets                                     |             | -                  | 2,573              |
| <b>Total current assets</b>                                |             | <b>1,214,867</b>   | <b>541,274</b>     |
| <b>Non-current assets</b>                                  |             |                    |                    |
| Investments accounted for using the equity method          | 8           | 9,200              | 9,200              |
| Property, plant and equipment                              | 9           | 25,095             | 19,707             |
| <b>Total non-current assets</b>                            |             | <b>34,295</b>      | <b>28,907</b>      |
| <b>Total assets</b>  |             | <b>1,249,162</b>   | <b>570,181</b>     |
| <b>Current liabilities</b>                                 |             |                    |                    |
| Trade and other payables                                   | 10          | 663,625            | 974,110            |
| Provisions   | 11          | 190,252            | 291,703            |
| <b>Total current liabilities</b>                           |             | <b>853,877</b>     | <b>1,265,813</b>   |
| <b>Non-current liabilities</b>                             |             |                    |                    |
| Other payables   | 12          | 1,900,294          | 1,881,133          |
| Provision  | 11          | 39,583             | 38,673             |
| <b>Total non-current liabilities</b>                       |             | <b>1,939,877</b>   | <b>1,919,806</b>   |
| <b>Total liabilities</b>                                   |             | <b>2,793,754</b>   | <b>3,185,619</b>   |
| <b>Net assets/(liabilities)</b>                            |             | <b>(1,544,592)</b> | <b>(2,615,438)</b> |
| <b>Equity/(net deficiency)</b>                             |             |                    |                    |
| Issued capital   | 13          | 117,937,371        | 113,804,238        |
| Reserves   | 15          | 7,889,212          | 2,918,442          |
| Accumulated losses   | 16          | (116,515,834)      | (108,650,252)      |
| Total equity attributable to equity holders of the company |             | 9,310,749          | 8,072,428          |
| Non-controlling interest                                   | 15.5        | (10,855,341)       | (10,687,866)       |
| <b>Total equity/(net deficiency)</b>                       |             | <b>(1,544,592)</b> | <b>(2,615,438)</b> |

The financial statements should be read in conjunction with the notes included on pages 23 to 49.

**KALINA POWER LIMITED AND ITS CONTROLLED ENTITIES**  
Consolidated statement of changes in equity for the financial year ended 30 June 2021

|  | Issued capital and contributed equity | Foreign currency translation reserve | Share based payments reserve | Other reserves     | Treasury Shares  | Accumulated losses   | Attributable to owners of the parent | Non-controlling interest | Total              |
|--|---------------------------------------|--------------------------------------|------------------------------|--------------------|------------------|----------------------|--------------------------------------|--------------------------|--------------------|
|  | \$                                    | \$                                   | \$                           | \$                 | \$               | \$                   | \$                                   | \$                       | \$                 |
| <b>Balance at 1 July 2019</b>                    | <b>110,666,415</b>                    | <b>3,283,216</b>                     | <b>9,064,396</b>             | <b>(9,939,836)</b> | <b>(450,800)</b> | <b>(104,126,887)</b> | <b>8,496,504</b>                     | <b>(10,226,781)</b>      | <b>(1,730,277)</b> |
| Profit/(loss) for the year                       | -                                     | -                                    | -                            | -                  | -                | (4,523,365)          | (4,523,365)                          | (191,267)                | (4,714,632)        |
| Movement in foreign exchange values              | -                                     | 225,854                              | -                            | -                  | -                | -                    | 225,854                              | (269,818)                | (43,964)           |
| <b>Total comprehensive income for the period</b> | <b>-</b>                              | <b>225,854</b>                       | <b>-</b>                     | <b>-</b>           | <b>-</b>         | <b>(4,523,365)</b>   | <b>(4,297,511)</b>                   | <b>(461,085)</b>         | <b>(4,758,596)</b> |
| Value of options issued (note 15.3)              | -                                     | -                                    | 735,612                      | -                  | -                | -                    | 735,612                              | -                        | 735,612            |
| Issue of shares (note 13.1)                      | 3,292,000                             | -                                    | -                            | -                  | -                | -                    | 3,292,000                            | -                        | 3,292,000          |
| Share issue cost (note 13.1)                     | (154,177)                             | -                                    | -                            | -                  | -                | -                    | (154,177)                            | -                        | (154,177)          |
| <b>Balance at 30 June 2020</b>                   | <b>113,804,238</b>                    | <b>3,509,070</b>                     | <b>9,800,008</b>             | <b>(9,939,836)</b> | <b>(450,800)</b> | <b>(108,650,252)</b> | <b>8,072,428</b>                     | <b>(10,687,866)</b>      | <b>(2,615,438)</b> |
| <b>Balance at 1 July 2020</b>                    | <b>113,804,238</b>                    | <b>3,509,070</b>                     | <b>9,800,008</b>             | <b>(9,939,836)</b> | <b>(450,800)</b> | <b>(108,650,252)</b> | <b>8,072,428</b>                     | <b>(10,687,866)</b>      | <b>(2,615,438)</b> |
| Profit/(loss) for the year                       | -                                     | -                                    | -                            | -                  | -                | (7,865,582)          | (7,865,582)                          | (203,788)                | (8,069,370)        |
| Movement in foreign exchange values              | -                                     | 123,665                              | -                            | -                  | -                | -                    | 123,665                              | 36,313                   | 159,978            |
| <b>Total comprehensive income for the period</b> | <b>-</b>                              | <b>123,665</b>                       | <b>-</b>                     | <b>-</b>           | <b>-</b>         | <b>(7,865,582)</b>   | <b>(7,741,917)</b>                   | <b>(167,475)</b>         | <b>(7,909,392)</b> |
| Value of options issued (note 15.3)              | -                                     | -                                    | 4,869,345                    | -                  | -                | -                    | 4,869,345                            | -                        | 4,869,345          |
| Value of options exercised (note 15.3)           | 22,240                                | -                                    | (22,240)                     | -                  | -                | -                    | -                                    | -                        | -                  |
| Issue of shares (note 13.1)                      | 4,985,775                             | -                                    | -                            | -                  | -                | -                    | 4,985,775                            | -                        | 4,985,775          |
| Share issue cost (note 13.1)                     | (874,882)                             | -                                    | -                            | -                  | -                | -                    | (874,882)                            | -                        | (874,882)          |
| <b>Balance at 30 June 2021</b>                   | <b>117,937,371</b>                    | <b>3,632,735</b>                     | <b>14,647,113</b>            | <b>(9,939,836)</b> | <b>(450,800)</b> | <b>(116,515,834)</b> | <b>9,310,749</b>                     | <b>(10,855,341)</b>      | <b>(1,554,592)</b> |

The financial statements should be read in conjunction with the notes included on pages 23 to 49.

**KALINA POWER LIMITED AND ITS CONTROLLED ENTITIES**  
Consolidated cashflow statement for the financial year ended 30 June 2021

|   | <u>Note</u> | <b>Consolidated</b> |             |
|---|-------------|---------------------|-------------|
|   |             | <b>2021</b>         | <b>2020</b> |
|   |             | <b>\$</b>           | <b>\$</b>   |
| <b>Cash flows from operating activities</b>                             |             |                     |             |
| Receipts from management fees   |             | 56,391              | 100,737     |
| Interest and finance costs paid   |             | (5,890)             | -           |
| Payments to suppliers and employees                                     |             | (6,592,188)         | (4,017,027) |
| Government cash assistance  |             | 149,600             | 50,000      |
| Net cash provided by/(used in) operating activities                     | 19(i)       | (6,392,087)         | (3,866,290) |
| <b>Cash flows from investing activities</b>                             |             |                     |             |
| Interest received   |             | 3,637               | 1,413       |
| Payment for plant and equipment   |             | (12,035)            | (9,098)     |
| Proceeds from investment held for trade                                 |             | 9,552               | 147,827     |
| Receipts/(payment) for deposits   |             | (16,586)            | 10,191      |
| Net cash provided by/(used in) investing activities                     |             | (15,432)            | 150,333     |
| <b>Cash flows from financing activities</b>                             |             |                     |             |
| Proceeds from issue of shares and options                               |             | 7,673,851           | 3,292,000   |
| Capital raising costs   |             | (613,462)           | (163,681)   |
| Net cash provided by/(used in) financing activities                     |             | 7,060,389           | 3,128,319   |
| <b>Net (decrease) / increase in cash and cash equivalents</b>           |             | 652,870             | (587,638)   |
| <b>Cash and cash equivalents at the beginning of the financial year</b> |             | 440,600             | 1,028,238   |
| <b>Cash and cash equivalents at the end of the financial year</b>       | 19          | 1,093,470           | 440,600     |

The financial statements should be read in conjunction with the notes included on pages 23 to 49.

**Notes to the financial statements  
for the financial year ended 30 June 2021**

| <b>Note</b> | <b>Contents</b>                                   |
|-------------|---|
| 1           | General information                               |
| 2           | Summary of accounting policies                    |
| 3           | Segment information                               |
| 4           | Finance costs                                     |
| 5           | Loss for the year                                 |
| 6           | Income taxes                                      |
| 7           | Trade and other receivables – current             |
| 8           | Investments accounted for using the equity method |
| 9           | Property, plant and equipment                     |
| 10          | Trade and other payables – current                |
| 11          | Provisions  |
| 12          | Trade and other payables – non current            |
| 13          | Issued capital                                    |
| 14          | Options   |
| 15          | Reserves  |
| 16          | Accumulated losses                                |
| 17          | Commitments                                       |
| 18          | Subsidiaries                                      |
| 19          | Cash and cash equivalents                         |
| 20          | Financial instruments                             |
| 21          | Key management personnel compensation             |
| 22          | Related party transactions                        |
| 23          | Remuneration of auditors                          |
| 24          | Earnings per share                                |
| 25          | Share-based payments                              |
| 26          | Subsequent events                                 |
| 27          | Contingent liability                              |
| 28          | Parent entity information                         |



## 1. General information

KALiNA Power Limited (KPL) is a company limited by shares, incorporated and domiciled in Australia. The principal activities of the company and its subsidiaries ('the Group or the consolidated entity') is the deployment of the KALiNA Cycle technology internationally and the continued management of their projects and investments. KPL's registered office and its principal place of business are as follows:

**Registered office**

Suite 6, 795 Glenferrie Road  
Hawthorn VIC 3122

**Principal place of business**

Suite 6, 795 Glenferrie Road  
Hawthorn VIC 3122

## 2. Summary of accounting policies

### Statement of compliance

The financial report is a general purpose financial report which has been prepared in accordance with the *Corporations Act* 2001, Australian Accounting Standards and Interpretations, and complies with other requirements of the law.

The financial statements comprise the consolidated financial statements of the Group. For the purposes of preparing the consolidated financial statements, the company is a for-profit entity.

Accounting Standards include Australian Accounting Standards. Compliance with Australian Accounting Standards ensures that the financial statements and notes of the company and the Group comply with International Financial Reporting Standards ('IFRS').

### Basis of preparation

The financial report has been prepared on the basis of historical cost, except for the revaluation of certain non-current assets and financial instruments that are measured at revalued amounts or fair values as explained in the accounting policies below. Cost is based on the fair values of the consideration given in exchange for assets. All amounts are presented in Australian dollars, unless otherwise noted.

The financial statements were authorised for issue by the directors on 30 September 2021.

### Going concern

The consolidated entity incurred an operating loss for the year ended 30 June 2021 of \$8,069,370 (30 June 2020: loss of \$4,714,632) and incurred an operating cash outflow of \$6,392,087 (30 June 2020: \$3,866,290).

The consolidated entity had net current assets as at 30 June 2021 of \$360,990 (30 June 2020: net current liabilities \$724,539). At the date of this report, the Directors have considered the above factors and the additional funds required to accomplish its business objectives and are of the opinion that the consolidated entity will be able to continue as a going concern and will be able to pay its debts as and when they fall due, based on forecasted cash flows through to September 2022.

The above statement is underpinned by certain key assumptions including:

- The Company has a \$8m equity placement facility with Long State Investment Limited. Under the terms of the facility, the Company at its discretion, can place new ordinary shares in the Company with Long State up to a total of \$8m over the next 9 months to 6 July 2022. This facility allows the Company to draw in tranches of \$400,000 in any period of 20 trading days.
- The Company is targeting to reach "Full Notice to Proceed" stage in the fourth quarter 2021, at which stage the Company would expect to receive approximately \$8.2m (C\$7.5m) by way of reimbursement of development costs and a development fee.
- The ability to source additional equity funding, for which the company has a history of successful capital raisings and;
- The ability to source additional debt funding, for which the company has a history of success.

In the event that the consolidated entity is unsuccessful in certain of the matters set out above, there is material uncertainty whether the consolidated entity will continue as a going concern. If the consolidated entity is unable to continue as a going concern it may be required to realise its assets and discharge its liabilities other than in the normal course of business.

The financial report does not include any adjustments relating to the recoverability and classification of recorded asset amounts or the amounts and classification of liabilities that might be necessary should the consolidated entity not continue as a going concern.

## 2. Summary of accounting policies (cont'd)

### Critical accounting estimates and judgements

In the application of the Group's accounting policies, management is required to make judgments, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgments. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

The directors evaluate estimates and judgements incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the Consolidated Entity.

The key critical accounting estimates and judgments are:

- Financial assets, including investments in associates, are assessed for indicators of impairment at the end of each reporting period. Financial assets are considered to be impaired when there is objective evidence that, as a result of one or more events that occurred after initial recognition of the financial asset, the estimated future cash flows of the investment have been affected (Note 2(d), 7 and 8).
- The fair value of share options issued by the Company have been valued using a Black-Scholes pricing model (Note 15.3 & 25) which takes into account the terms and conditions upon which the options are granted. The accounting estimates and assumptions relating to equity-settled share-based payments would have no impact on the carrying amounts of assets and liabilities within the next annual reporting period but may impact profit or loss and equity. Refer to note 25 for further information.
- The Consolidated Entity assesses impairment at the end of each reporting period by evaluating conditions and events specific to the Consolidated Entity that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.
- **Coronavirus (Covid-19) pandemic**  
Judgement has been exercised in considering the impacts that the Coronavirus (Covid-19) pandemic has had, or may have, on the consolidated entity based on known information. Whilst Covid-19 has not materially impacted the project development or funding process to date, there is continued uncertainty as to the duration of and further impact of Covid-19 including (but not limited to) in relation to government, regulatory or health authority actions, work stoppages, lockdowns, quarantines, travel restrictions and the impact on the Australian, Canadian and global economy. There is a risk that if the spread of Covid-19 continues, and/or the actions taken to combat Covid-19 persist, the Company's operational and financial performance could deteriorate. This may also affect delivery of equipment where suppliers and their supply chains are adversely impacted by Covid-19, site specific activities related to site preparation and construction or a drop in demand for electricity due to economic impacts of Canadian and International responses to Covid-19.
- **Lease term**  
The Consolidated Entity has lease arrangements in place that qualify for the short-term lease exemption under AASB 16. As such, no right of use asset or lease liabilities are recognised on the consolidated statement of financial position. These arrangements include extension options, that are not yet probable to be exercised.  
The lease term is a significant component in the measurement of both the right-of-use asset and lease liability. Judgement is exercised in determining whether there is reasonable certainty that an option to extend the lease or purchase the underlying asset will be exercised, or an option to terminate the lease will not be exercised, when ascertaining the periods to be included in the lease term. In determining the lease term, all facts and circumstances that create an economic incentive to exercise an extension option, or not to exercise a termination option, are considered at the lease commencement date. Factors considered may include the importance of the asset to the consolidated entity's operations; comparison of terms and conditions to prevailing market rates; incurrence of significant penalties; existence of significant leasehold improvements; and the costs and disruption to replace the asset. The consolidated entity reassesses whether it is reasonably certain to exercise an extension option, or not exercise a termination option, if there is a significant event or significant change in circumstances.
- **Revenue from contracts with customers involving sale of goods**  
When recognising revenue in relation to the sale of goods to customers, the key performance obligation of the

consolidated entity is considered to be the point of delivery of the goods to the customer, as this is deemed to be the time that the customer obtains control of the promised goods and therefore the benefits of unimpeded access.

## **2. Summary of accounting policies (cont'd)**

### **Standards and interpretation adopted with no effect in the financial statements**

#### **New Accounting Standards and Interpretations not yet mandatory or early adopted**

The Australian Accounting Standards Board ('AASB') has issued new and amended Accounting Standards and Interpretations that have mandatory application dates for future reporting periods. The directors have decided against early adoption of these Standards but does not expect the adoption of these standards to have any material impact on the reported position or performance of the Consolidated Entity.

#### **Adoption of new and revised accounting standards**

The Consolidated Entity has adopted all of the new or amended Accounting Standards and Interpretations issued by the AASB that are mandatory for the current reporting period. There were no significant impact to the consolidated entity.

#### **(a) Principle of consolidation**

The consolidated financial statements incorporate the assets and liabilities of all subsidiaries of KALiNA Power Limited ('company' or 'parent entity') as at 30 June 2021 and the results of all subsidiaries for the year then ended. KALiNA Power Limited and its subsidiaries together are referred to in these financial statements as the 'consolidated entity' or "the Group".

Subsidiaries are all those entities over which the consolidated entity has control. The consolidated entity controls an entity when the consolidated entity is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the consolidated entity. They are de-consolidated from the date that control ceases.

Intercompany transactions, balances and unrealised gains on transactions between entities in the consolidated entity are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of the impairment of the asset transferred. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the consolidated entity.

The acquisition of subsidiaries is accounted for using the acquisition method of accounting. A change in ownership interest, without the loss of control, is accounted for as an equity transaction, where the difference between the consideration transferred and the book value of the share of the non-controlling interest acquired is recognised directly in equity attributable to the parent.

Non-controlling interest in the results and equity of subsidiaries are shown separately in the statement of profit or loss and other comprehensive income, statement of financial position and statement of changes in equity of the consolidated entity. Losses incurred by the consolidated entity are attributed to the non-controlling interest in full, even if that results in a deficit balance.

Where the consolidated entity loses control over a subsidiary, it derecognises the assets including goodwill, liabilities and non-controlling interest in the subsidiary together with any cumulative translation differences recognised in equity. The consolidated entity recognises the fair value of the consideration received and the fair value of any investment retained together with any gain or loss in profit or loss.

#### **(b) Borrowing costs**

All borrowing costs, except to the extent that they are directly attributable to the acquisition, construction or production of qualifying assets, are recognised in profit or loss in the period in which they are incurred.

#### **(c) Cash and cash equivalents**

Cash comprises cash on hand, cash at call and short-term deposits with maturity periods less than 90 days. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

## 2. Summary of accounting policies (cont'd)

### (d) Investments and other financial assets

Investments and other financial assets are initially measured at fair value. Transaction costs are included as part of the initial measurement, except for financial assets at fair value through profit or loss. Such assets are subsequently measured at either amortised cost or fair value depending on their classification. Classification is determined based on both the business model within which such assets are held and the contractual cash flow characteristics of the financial asset unless, an accounting mismatch is being avoided.

#### *Financial assets at fair value through profit or loss*

Financial assets not measured at amortised cost or at fair value through other comprehensive income are classified as financial assets at fair value through profit or loss. Typically, such financial assets will be either: (i) held for trading, where they are acquired for the purpose of selling in the short-term with an intention of making a profit, or a derivative; or (ii) designated as such upon initial recognition where permitted. Fair value movements are recognised in profit or loss.

#### *Financial assets at fair value through other comprehensive income*

The consolidated entity recognises a loss allowance for expected credit losses on financial assets which are either measured at amortised cost or fair value through other comprehensive income. The measurement of the loss allowance depends upon the consolidated entity's assessment at the end of each reporting period as to whether the financial instrument's credit risk has increased significantly since initial recognition, based on reasonable and supportable information that is available, without undue cost or effort to obtain.

Where there has not been a significant increase in exposure to credit risk since initial recognition, a 12-month expected credit loss allowance is estimated. This represents a portion of the asset's lifetime expected credit losses that is attributable to a default event that is possible within the next 12 months. Where a financial asset has become credit impaired or where it is determined that credit risk has increased significantly, the loss allowance is based on the asset's lifetime expected credit losses. The amount of expected credit loss recognised is measured on the basis of the probability weighted present value of anticipated cash shortfalls over the life of the instrument discounted at the original effective interest rate.

For financial assets measured at fair value through other comprehensive income, the loss allowance is recognised within other comprehensive income. In all other cases, the loss allowance is recognised in profit or loss.

#### *Impairment of financial assets*

The Group assesses on a forward looking basis the expected credit losses associated with its debt instruments carried at amortised cost and FVOCI. The impairment methodology applied depends on whether there has been a significant increase in credit risk. Note 20 details how the group determines whether there has been a significant increase in credit risk.

For trade receivables, the Group applies the simplified approach permitted by AASB 9, which requires expected lifetime losses to be recognised from initial recognition receivables.

Financial assets at fair value through other comprehensive income include equity investments which the consolidated entity intends to hold for the foreseeable future and has irrevocably elected to classify them as such upon initial recognition.

#### Interest and dividends

Interest and dividends are classified as expenses or as distributions of profit consistent with the balance sheet classification of the related debt or equity instruments. Borrowings are classified as financial liabilities, which are measured at amortised cost.

## **2. Summary of accounting policies (cont'd)**

### **(e) Financial liabilities and equity instruments issued by the Company**

#### Trade and other payables

These amounts represent liabilities for goods and services provided to the consolidated entity prior to the end of the financial year and which are unpaid. Due to their short-term nature they are measured at amortised cost and are not discounted. The amounts are unsecured and are usually paid within 30 days of recognition.

#### Borrowings

Loans and borrowings are initially recognised at the fair value of the consideration received, net of transaction costs. They are subsequently measured at amortised cost using the effective interest method.

#### Issued capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares or options are shown in equity as a deduction, net of tax, from the proceeds.

### **(f) Foreign currency**

For the purpose of the consolidated financial statements, the results and financial position of each entity are expressed in Australian dollars ("A\$"), which is the functional currency of KALINA Power Limited, and the presentation currency for the consolidated financial statements.

In preparing the financial statements of the individual entities, transactions in currencies other than the entity's functional currency (foreign currencies) are recorded at the rates of exchange prevailing on the dates of the transactions. At each balance sheet date, monetary items denominated in foreign currencies are retranslated at the rates prevailing on the balance sheet date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences are recognised in profit or loss in the period in which they arise. For the purpose of presenting consolidated financial statements, the assets and liabilities of the Group's foreign operations are translated into Australian dollars using exchange rates prevailing at the end of the reporting period. Income and expense items are translated at the average exchange rates for the period, unless exchange rates fluctuated significantly during that period, in which case the exchange rates at the dates of the transactions are used. Exchange differences arising, if any, are recognised in other comprehensive income and accumulated in equity (attributed to non-controlling interests as appropriate).

### **(g) Impairment of tangible and intangible assets**

At each reporting date, the Group reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication of impairment exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When the asset does not generate cash flows that are independent from other assets, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment annually and whenever there is an indication that the asset may be impaired.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of the asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount and an impairment loss is recognised in the profit or loss statement.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cash-generating unit) is increased to the revised estimate of its recoverable amount, but only to the extent that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash generating unit) in prior years. A reversal of an impairment loss is recognised in profit or loss statement.

## 2. Summary of accounting policies (cont'd)

### (h) Income taxes

Current tax is calculated by reference to the amount of income taxes payable or recoverable in respect of the taxable profit or tax loss for the period. It is calculated using tax rates and tax laws that have been enacted or substantively enacted by reporting date. Current tax for current and prior periods is recognised as a liability (or asset) to the extent that it is unpaid (or refundable).

#### Deferred tax

Deferred tax is accounted for using the balance sheet liability method. Temporary differences are differences between the tax base of an asset or liability and its carrying amount in the balance sheet. The tax base of an asset or liability is the amount attributed to that asset or liability for tax purposes.

In principle, deferred tax liabilities are recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that sufficient taxable amounts will be available against which deductible temporary differences or unused tax losses and tax offsets can be utilised. However, deferred tax assets and liabilities are not recognised if the temporary differences giving rise to them arise from the initial recognition of assets and liabilities (other than as a result of a business combination) which affects neither taxable income nor accounting profit. Furthermore, a deferred tax liability is not recognised in relation to taxable temporary differences arising from the initial recognition of goodwill.

Deferred tax liabilities are recognised for taxable temporary differences associated with investments in subsidiaries, branches and associates, and interests in joint ventures except where the Group is able to control the reversal of the temporary differences and it is probable that the temporary differences will not reverse in the foreseeable future. Deferred tax assets arising from deductible temporary differences associated with these investments and interests are only recognised to the extent that it is probable that there will be sufficient taxable profits against which to utilise the benefits of the temporary differences and they are expected to reverse in the foreseeable future.

### (h) Income taxes (cont'd)

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the period(s) when the asset and liability giving rise to them are realised or settled, based on tax rates (and tax laws) that have been enacted or substantively enacted by reporting date. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the reporting date, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when they relate to income taxes levied by the same taxation authority and the Company/Group intends to settle its current tax assets and liabilities on a net basis.

#### Current and deferred tax for the period

Current and deferred tax is recognised as an expense or income in the income statement, except when it relates to items credited or debited directly to equity, in which case the deferred tax is also recognised directly in equity, or where it arises from the initial accounting for a business combination, in which case it is taken into account in the determination of goodwill or excess.

### (i) Property, plant and equipment

#### Plant and equipment

Plant and equipment are stated at cost less accumulated depreciation and impairment. Cost includes expenditure that is directly attributable to the acquisition of the item. In the event that settlement of all or part of the purchase consideration is deferred, cost is determined by discounting the amounts payable in the future to their present value as at the date of acquisition.

#### Depreciation

Depreciation is provided on property, plant and equipment. Depreciation is calculated on a straight line basis so as to write off the net cost of each asset over its expected useful life to its estimated residual value. The estimated useful lives, residual values and depreciation method are reviewed at the end of each annual reporting period, with the effect of any changes recognised on a prospective basis.

The useful lives used for each class of depreciable assets are:

|                     |            |
|---------------------|------------|
| Plant and equipment | 4-12 years |
|---------------------|------------|

## 2. Summary of accounting policies (cont'd)

### (j) Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at reporting date, taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

### (k) Revenue

#### Revenue from contracts with customers

Revenue is recognised at an amount that reflects the consideration to which the consolidated entity is expected to be entitled in exchange for transferring goods or services to a customer. For each contract with a customer, the consolidated entity: identifies the contract with a customer; identifies the performance obligations in the contract; determines the transaction price which takes into account estimates of variable consideration and the time value of money; allocates the transaction price to the separate performance obligations on the basis of the relative stand-alone selling price of each distinct good or service to be delivered; and recognises revenue when or as each performance obligation is satisfied in a manner that depicts the transfer to the customer of the goods or services promised.

Variable consideration within the transaction price, if any, reflects concessions provided to the customer such as discounts, rebates and refunds, any potential bonuses receivable from the customer and any other contingent events. Such estimates are determined using either the 'expected value' or 'most likely amount' method. The measurement of variable consideration is subject to a constraining principle whereby revenue will only be recognised to the extent that it is highly probable that a significant reversal in the amount of cumulative revenue recognised will not occur. The measurement constraint continues until the uncertainty associated with the variable consideration is subsequently resolved. Amounts received that are subject to the constraining principle are initially recognised as deferred revenue in the form of a separate refund liability.

#### Sale of goods

Revenue from the sale of goods is recognised at the point in time when the customer obtains control of the goods, which is generally at the time of delivery.

#### Rendering of services

Revenue from a contract to provide services is recognised over time as the services are rendered based on either a fixed price or an hourly rate.

#### Interest

Interest revenue is recognised as interest accrues using the effective interest method. This is a method of calculating the amortised cost of a financial asset and allocating the interest income over the relevant period using the effective interest rate, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to the net carrying amount of the financial asset.

#### Other revenue

Other revenue is recognised when it is received or when the right to receive payment is established.

## 2. Summary of accounting policies (cont'd)

### (l) Goods and services tax

Revenues, expenses and assets are recognised net of the amount of goods and services tax ('GST'), except:

- i. where the amount of GST incurred is not recoverable from the Australian Taxation Office, it is recognised as part of the cost of acquisition of an asset or as part of an item of expense; or
- ii. for receivables and payables which are recognised inclusive of GST.

The net amount of GST recoverable from, or payable to, the Australian Taxation Office is included as part of receivables or payables.

Cash flows are included in the cash flow statement on a gross basis. The GST component of cash flows arising from investing and financing activities which is recoverable from, or payable to, the Australian Taxation Office is classified as operating cash flows.

### (m) Investments in associates

An associate is an entity over which the Group has significant influence and that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of associates are incorporated in these financial statements using the equity method of accounting, except when the investment is classified as held for sale, in which case it is accounted for in accordance with AASB 5 'Non-current Assets Held for Sale and Discontinued Operations'. Under the equity method, investments in associates are carried in the consolidated balance sheet at cost as adjusted for post-acquisition changes in the Group's share of the profit or loss and other comprehensive income of the associate, less any impairment in the value of individual investments.

Losses of an associate in excess of the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate) are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

Any excess of the cost of acquisition over the Group's share of the net fair value of the identifiable assets, liabilities and contingent liabilities of the associate recognised at the date of the acquisition is recognised as goodwill. The goodwill is included within the carrying amount of the investment and is assessed for impairment as part of that investment. Any excess of the Group's share of the net fair value of the identifiable assets, liabilities and contingent liabilities over the cost of the acquisition, after reassessment, is recognised immediately in profit or loss.

Where a group entity transacts with an associate of the Group, profits and losses are eliminated to the extent of the Group's interest in the relevant associate.

### (n) Share-based payments

Equity-settled share-based payments with employees and others providing similar services are measured at the fair value of the equity instrument at the grant date. Fair value is measured by use of Black-Scholes model. The expected life used in the model has been adjusted, based on management's best estimate, for the effects of non-transferability, exercise restrictions, and behavioural considerations.

The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the Group's estimate of equity instruments that will eventually vest.

At each reporting date, the Group revises its estimate of the number of equity instruments expected to vest. The impact of the revision of the original estimates, if any, is recognised in profit or loss over the remaining vesting period, with corresponding adjustment to the equity-settled employee benefits reserve.

Equity-settled share-based payment transactions with other parties are measured at the fair value of the goods and services received, except where the fair value cannot be estimated reliably, in which case they are measured at the fair value of the equity instruments granted, measured at the date the entity obtains the goods or the counterparty renders the service.

For cash-settled share-based payments, a liability equal to the portion of the goods or services received is recognised at the current fair value determined at each reporting date.

### (o) Earnings per share

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the period. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.



## 2. Summary of accounting policies (cont'd)

### (p) Lease liabilities

The Consolidated Entity has lease arrangements in place that qualify for the short-term lease exemption under AASB 16. As such, no right of use asset or lease liabilities are recognised on the consolidated statement of financial position. These arrangements include extension options, that are not yet probable to be exercised. A lease liability is recognised at the commencement date of a lease. The lease liability is initially recognised at the present value of the lease payments to be made over the term of the lease, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the consolidated entity's incremental borrowing rate. Lease payments comprise of fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, amounts expected to be paid under residual value guarantees, exercise price of a purchase option when the exercise of the option is reasonably certain to occur, and any anticipated termination penalties. The variable lease payments that do not depend on an index or a rate are expensed in the period in which they are incurred.

Lease liabilities are measured at amortised cost using the effective interest method. The carrying amounts are remeasured if there is a change in the following: future lease payments arising from a change in an index or a rate used; residual guarantee; lease term; certainty of a purchase option and termination penalties. When a lease liability is remeasured, an adjustment is made to the corresponding right-of-use asset, or to profit or loss if the carrying amount of the right-of-use asset is fully written down.

### (q) Employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and long service leave when it is probable that settlement will be required and they are capable of being measured reliably.

Liabilities recognised in respect of employee benefits expected to be settled within 12 months, are measured at their nominal values using the remuneration rate expected to apply at the time of settlement.

Liabilities recognised in respect of employee benefits which are not expected to be settled within 12 months are measured as the present value of the estimated future cash outflows to be made by the Group in respect of services provided by employees up to reporting date.

### (r) Fair value measurement

When an asset or liability, financial or non-financial, is measured at fair value for recognition or disclosure purposes, the fair value is based on the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date; and assumes that the transaction will take place either: in the principal market; or in the absence of a principal market, in the most advantageous market.

Fair value is measured using the assumptions that market participants would use when pricing the asset or liability, assuming they act in their economic best interests. For non-financial assets, the fair value measurement is based on its highest and best use. Valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, are used, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

Assets and liabilities measured at fair value are classified into three levels, using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. Classifications are reviewed at each reporting date and transfers between levels are determined based on a reassessment of the lowest level of input that is significant to the fair value measurement.

For recurring and non-recurring fair value measurements, external valuers may be used when internal expertise is either not available or when the valuation is deemed to be significant. External valuers are selected based on market knowledge and reputation. Where there is a significant change in fair value of an asset or liability from one period to another, an analysis is undertaken, which includes a verification of the major inputs applied in the latest valuation and a comparison, where applicable, with external sources of data.

### 3. Segment information

AASB 8 requires operating segments to be identified on the basis of internal reports about components of the Group that are regularly reviewed by the chief operating decision maker in order to allocate resources to the segment and to assess its performance.

Information reported to the Group's Executive Chairman for the purposes of resource allocation and assessment of performance is focused on key business segments. The Group's reportable segments under AASB 8 are therefore as follows:

- Investments
- Power business

The Investments segment provides administration support and is responsible for the investment activities of the group. The power business segment located in the US, Canada and UK manages the power business of the group.

Information regarding these segments is presented below.

**(i) The following is an analysis of the Group's revenue and results by reportable operating segments:**

|   | Segment other income |                | Segment profit/(loss) |                    |
|---|----------------------|----------------|-----------------------|--------------------|
|   | 2021                 | 2020           | 2021                  | 2020               |
|   | \$                   | \$             | \$                    | \$                 |
| <b>Continuing operations</b>                                  |                      |                |                       |                    |
| Investments   | 223,355              | 298,677        | (2,542,980)           | (1,421,397)        |
| Power business  |                      | 107,906        | (5,526,390)           | (3,293,235)        |
| <b>Total of all Segments</b>                                  | <b>223,355</b>       | <b>406,583</b> | <b>(8,069,370)</b>    | <b>(4,714,632)</b> |
| <b>Unallocated items</b>                                      |                      |                |                       |                    |
| Share of loss of associate                                    |                      |                | -                     | -                  |
| <b>Total loss before tax</b>                                  |                      |                | <b>(8,069,370)</b>    | <b>(4,714,632)</b> |
| Exchange reserve arising on translation of foreign operations |                      |                | 159,978               | (43,964)           |
| Company tax   |                      |                | -                     | -                  |
| <b>Total comprehensive income/(loss) for the period</b>       |                      |                | <b>(7,909,392)</b>    | <b>(4,758,596)</b> |

The segment income reported above represents other income recognised during the period. There were no intersegment sales in the current year (2020: nil).

The accounting policies of the reportable segments are the same as the Group's accounting policies described in note 2. Segment loss represents the loss incurred by each segment without the allocation of share of losses of associate. This is the measure reported to the chief operating decision maker for the purpose of resource allocation and assessment of segment performance.

**(ii) Segment assets**

|                      | 2021             | 2020           |
|----------------------|------------------|----------------|
|                      | \$               | \$             |
| Investments          | 1,144,574        | 458,824        |
| Power business       | 104,588          | 111,357        |
| Total segment assets | 1,249,162        | 570,181        |
| Unallocated assets   | -                | -              |
| Total assets         | <b>1,249,162</b> | <b>570,181</b> |

**(iii) Segment liabilities**

|                   |                  |                  |
|-------------------|------------------|------------------|
| Investments       | 398,984          | 795,548          |
| Power business    | 2,394,770        | 2,390,071        |
| Total liabilities | <b>2,793,754</b> | <b>3,185,619</b> |

**3. Segment information (cont'd)**

**(iv) Geographical information**

The group operates in these principal geographical areas. Australia (country of domicile), , China, Canada and the USA.

|           | <b>Non-current assets</b> |               |
|-----------|---------------------------|---------------|
|           | <b>2021</b>               | <b>2020</b>   |
|           | <b>\$</b>                 | <b>\$</b>     |
| Australia | 25,666                    | 28,907        |
| China     | -                         | -             |
| Canada    | 8,629                     | -             |
| USA       | -                         | -             |
|           | <b>34,295</b>             | <b>28,907</b> |

**(v) Other segment information**

|             | <b>Depreciation and amortisation</b> |              |
|-------------|--------------------------------------|--------------|
|             | <b>2021</b>                          | <b>2020</b>  |
|             | <b>\$</b>                            | <b>\$</b>    |
| Investments | 5,886                                | 4,889        |
| Power       | 708                                  | -            |
|             | <b>6,594</b>                         | <b>4,889</b> |

**4. Finance costs**

|   | <b>Consolidated</b> |                |
|---|---------------------|----------------|
|   | <b>2021</b>         | <b>2020</b>    |
|   | <b>\$</b>           | <b>\$</b>      |
| Interest and expenses – related parties | -                   | 1,370          |
| Interest –other payables                | 124,827             | 133,499        |
|   | <b>124,827</b>      | <b>134,869</b> |

Weighted average rate of funds borrowed is 10% (2020 – 10%)

**5. Loss for the year**

**(a) Gains and losses**

Loss for the year has been arrived at after crediting/(charging) the following gains and losses:

|                                      | <b>Consolidated</b> |             |
|--------------------------------------|---------------------|-------------|
|                                      | <b>2021</b>         | <b>2020</b> |
|                                      | <b>\$</b>           | <b>\$</b>   |
| Management fee                       | 70,118              | 91,171      |
| Profit on sale of investments        | -                   | 156,093     |
| Government cashflow boost/job keeper | 149,600             | 50,000      |
| Gain on creditors no longer payable  | -                   | 107,906     |
| Sundry income                        | 1,197               | -           |
| Other income                         | 220,915             | 405,170     |
| <br>                                 |                     |             |
| Interest income                      | 3,637               | 1,413       |
| Net foreign exchange gains           | -                   | 11,908      |

**(b) Other expenses**

Loss for the year includes the following expenses:

|                                     | <b>Consolidated</b> |             |
|-------------------------------------|---------------------|-------------|
|                                     | <b>2021</b>         | <b>2020</b> |
|                                     | <b>\$</b>           | <b>\$</b>   |
| Net foreign exchange losses         | 59,112              | -           |
| Operating lease charges             | 30,682              | 83,781      |
| Depreciation of plant and equipment | 6,594               | 4,889       |
| Share based payments                | 1,548,675           | 618,339     |
| Employee benefit expense:           |                     |             |
| Defined contribution plans          | 71,930              | 73,494      |
| Salaries and wages                  | 1,443,009           | 1,558,689   |
|                                     | 1,514,939           | 1,632,183   |

## 6. Income taxes

The prima facie income tax expense on pre-tax accounting loss from operations reconciles to the income tax expense in the financial statements as follows:

|  | <b>Consolidated</b> |             |
|--|---------------------|-------------|
|  | <b>2021</b>         | <b>2020</b> |
|  | <b>\$</b>           | <b>\$</b>   |
| (Loss) before tax from continuing operations                             | (8,069,370)         | (4,714,632) |
| Income tax (benefit) calculated at 30%                                   | (2,420,811)         | (1,414,389) |
| Effect of expenses that are not deductible in determining taxable income | 476,096             | 209,825     |
| Effect of temporary differences  | (27,613)            | 54          |
| Effect of deferred tax losses not brought to account                     | 1,972,328           | 1,204,510   |
| <b>Income tax expense recognised in profit or loss</b>                   | <b>-</b>            | <b>-</b>    |

The tax rate used in the above reconciliation is the corporate tax rate of 30% payable by Australian corporate entities on taxable profits under Australian tax law. There has been no change in the corporate tax rate when compared with the previous reporting period.

### Unrecognised deferred tax balances

|   | <b>Consolidated</b> |                   |
|---|---------------------|-------------------|
|   | <b>2021</b>         | <b>2020</b>       |
|   | <b>\$</b>           | <b>\$</b>         |
| The following deferred tax assets have not been brought to account: |                     |                   |
| - tax losses – revenue  | 13,798,437          | 11,676,831        |
| - tax losses - capital  | 6,552,578           | 8,487,576         |
| - temporary differences   | 1,632,092           | 1,659,318         |
|   | <b>21,983,107</b>   | <b>21,823,725</b> |

The deductible temporary differences and tax losses do not expire under current tax legislation. Deferred tax assets have not been recognised in respect of these items because it is not yet probable that future tax profit will be available against which the group can utilise the benefits there from.

### The following deferred tax balances have not been brought to account

|                          | <b>Consolidated</b> |                  |
|--------------------------|---------------------|------------------|
|                          | <b>2021</b>         | <b>2020</b>      |
|                          | <b>\$</b>           | <b>\$</b>        |
| Deferred tax assets      |                     |                  |
| - Investments            | 1,530,483           | 1,530,097        |
| - Provisions             | 84,251              | 111,863          |
| - Provision for bad debt | 17,358              | 17,358           |
|                          | <b>1,632,092</b>    | <b>1,659,318</b> |

**7. Trade and other receivables: current**

|  | Consolidated   |               |
|--|----------------|---------------|
|  | 2021           | 2020          |
|  | \$             | \$            |
| Trade receivables                                  | 16,408         | 1,253         |
| Goods and services tax recoverable                 | 58,111         | 46,929        |
| Receivable from key management personnel (note 22) | 13,602         | 16,322        |
| Other receivables                                  | 33,276         | 33,597        |
|  | <b>121,397</b> | <b>98,101</b> |

The average credit period for trade receivables is 30 days after the end of the month in which the invoice is raised.

**Credit risk**

The group has no significant concentration of credit risk with respect to any single counterparty or group of counterparties.

**8. Investments accounted for using the equity method**

|  | Consolidated |              |
|--|--------------|--------------|
|  | 2021         | 2020         |
|  | \$           | \$           |
| a)   |              |              |
| b)   |              |              |
| Reconciliation of movement in investments accounted for using the equity method: |              |              |
| Balance at 1 July  | 9,200        | 9,200        |
| Balance at 30 June   | <b>9,200</b> | <b>9,200</b> |

| Name of entity    | Country of incorporation | Principal activity | Ownership interest |       |
|-------------------|--------------------------|--------------------|--------------------|-------|
|                   |                          |                    | 2021               | 2020  |
|                   |                          |                    | %                  | %     |
| <b>Associates</b> |                          |                    |                    |       |
| Exergy Inc        | USA                      | Investment         | 46.0%              | 46.0% |

**Dividends received from associates**

No dividends were received during the year (2020: Nil) from its associate.

**9. Property, plant and equipment**

|                                 | Consolidated                |               |
|---------------------------------|-----------------------------|---------------|
|                                 | Plant and equipment at cost | Total         |
|                                 | \$                          | \$            |
| <b>Gross carrying amount</b>    |                             |               |
| Balance at 1 July 2019          | 57,888                      | 57,888        |
| Assets written off              | (12,748)                    | (12,748)      |
| Additions                       | 9,098                       | 9,098         |
| Balance at 30 June 2020         | 54,238                      | 54,238        |
| Assets written off              | (14,849)                    | (14,849)      |
| Additions                       | 11,982                      | 11,982        |
| <b>Balance at 30 June 2021</b>  | <b>51,371</b>               | <b>51,371</b> |
| <b>Accumulated depreciation</b> |                             |               |
| Balance at 1 July 2019          | 42,390                      | 42,390        |
|                                 | (12,748)                    | (12,748)      |
| Depreciation expenses           | 4,889                       | 4,889         |
| Balance at 30 June 2020         | 34,531                      | 34,531        |
| Assets written off              | (14,849)                    | (14,849)      |
| Depreciation expense            | 6,594                       | 6,594         |
| <b>Balance at 30 June 2021</b>  | <b>26,276</b>               | <b>26,276</b> |
| <b>Net book value</b>           |                             |               |
| As at 30 June 2020              | 19,707                      | 19,707        |
| As at 30 June 2021              | <b>25,095</b>               | <b>25,095</b> |

**10. Trade and other payables – current**

|                    | <b>Consolidated</b> |                |
|--------------------|---------------------|----------------|
|                    | <b>2021</b>         | <b>2020</b>    |
|                    | <b>\$</b>           | <b>\$</b>      |
| Unsecured:         |                     |                |
| Trade payables (i) | 663,625             | 974,110        |
|                    | <b>663,625</b>      | <b>974,110</b> |

(i) Payment terms for the Group during the current year and comparative period is an average of 30 days.

**11. Provisions:**

|                          | <b>Consolidated</b> |                |
|--------------------------|---------------------|----------------|
|                          | <b>2021</b>         | <b>2020</b>    |
|                          | <b>\$</b>           | <b>\$</b>      |
| Employee benefits        | 229,839             | 330,376        |
|                          | <b>229,839</b>      | <b>330,376</b> |
| Disclosed as current     | 190,252             | 291,703        |
| Disclosed as non-current | 39,583              | 38,673         |
|                          | <b>229,835</b>      | <b>330,376</b> |

**12. Trade and other payables: non-current**

|                                | <b>Consolidated</b> |                  |
|--------------------------------|---------------------|------------------|
|                                | <b>2021</b>         | <b>2020</b>      |
|                                | <b>\$</b>           | <b>\$</b>        |
| Other payables - unsecured (i) | 1,900,294           | 1,881,133        |
|                                | <b>1,900,294</b>    | <b>1,881,133</b> |

(i) Relates to amounts owing to key outside shareholders of New Energy Asia (NEA), on account of expenses incurred and payable under the loan agreement only when NEA has adequate funds to meet one years working capital requirements after payment of this amount. Interest accrues at 10% per annum.

**13. Issued capital**

Fully paid ordinary shares  
30 June 2021: 1,143,629,832  
(30 June 2020: 819,200,174)

| <b>Consolidated</b> |                    |
|---------------------|--------------------|
| <b>2021</b>         | <b>2020</b>        |
| <b>\$</b>           | <b>\$</b>          |
| <b>117,937,371</b>  | <b>113,804,238</b> |

|                                  | <b>2021</b>          |                    | <b>2020</b>        |                    |
|----------------------------------|----------------------|--------------------|--------------------|--------------------|
|                                  | <b>No.</b>           | <b>\$</b>          | <b>No.</b>         | <b>\$</b>          |
| <b>13.1 Ordinary shares</b>      |                      |                    |                    |                    |
| Balance at beginning of year     | 819,200,174          | 113,804,238        | 725,143,031        | 110,666,415        |
| Exercise of options              | 1,687,500            | 54,021             | -                  | -                  |
| Issue of shares                  | 322,742,158          | 4,953,994          | 94,057,143         | 3,292,000          |
| Share issue costs                |                      | (874,882)          |                    | (154,177)          |
| Balance at end of financial year | <b>1,143,629,832</b> | <b>117,937,371</b> | <b>819,200,174</b> | <b>113,804,238</b> |

Ordinary shares carry one vote per share and carry the right to dividends.

**Movements in ordinary share capital**

| <b>Details</b>        | <b>Date</b>       | <b>Shares</b> | <b>Issue Price</b>      | <b>\$</b>   |
|-----------------------|-------------------|---------------|-------------------------|-------------|
| Balance               | 1 July 2020       | 819,200,174   |                         | 113,804,238 |
| New Issue             | 7 July 2020       | 1,333,333     | 3.0 cents               | 40,000      |
| New Issue             | 1 September 2020  | 141,405,615   | 2.5 cents               | 1,697,109   |
| New Issue             | 9 September 2020  | 147,955,133   | 2.5 cents               | 2,811,147   |
| New Issue             | 10 September 2020 | 10,807,142    | 2.5 cents               | 194,529     |
| New Issue             | 27 November 2020  | 20,940,935    | 2.5 cents               | 209,409     |
| New Issue             | 10 December 2020  | 300,000       | 2.5 cents               | 1,800       |
| Options exercised     | 19 January 2021   | 1,687,500     | 1.3,1.8,2.3 & 2.8 cents | 54,021      |
| Capital raising costs |                   |               |                         | (874,882)   |
| Balance               | 30 June 2021      | 1,143,629,832 |                         | 117,937,371 |

**Capital Management**

The management controls the capital of the Group in order to ensure that the Group can fund its operations and continue as a going concern. Management manages the Group's capital by assessing the Group's financial risks and adjusting the capital structure in response to changes in these risks and in the market.



#### 14. Options

|                                  | <b>2021</b>        | <b>2020</b>       |
|----------------------------------|--------------------|-------------------|
|                                  | <b>No</b>          | <b>No</b>         |
| Balance at beginning of the year | 74,800,000         | 84,900,000        |
| Issue of options                 | 426,134,825        | 32,800,000        |
| Exercise of options              | (1,687,500)        | -                 |
| Options expired                  | (16,600,000)       | (42,900,000)      |
| Balance at end of financial year | <b>482,647,325</b> | <b>74,800,000</b> |

The following Options were on issue at 30 June 2021:

| <b>Tranche</b>                           | <b>Number</b>      | <b>Exercise Price</b> | <b>Expiry Date</b> |
|--|--------------------|-----------------------|--------------------|
| Tranche 1 (granted on 27 May 2019)       | 1,687,500          | 1.3 cents             | 26 May 2022        |
| Tranche 2 (granted on 27 May 2019)       | 1,687,500          | 1.8 cents             | 26 May 2022        |
| Tranche 3 (granted on 27 May 2019)       | 1,968,750          | 2.3 cents             | 26 May 2022        |
| Tranche 4 (granted on 27 May 2019)       | 1,968,750          | 2.8 cents             | 26 May 2022        |
| Tranche 5 (granted on 20 June 2019)      | 16,400,000         | 2.3 cents             | 19 June 2022       |
| Tranche 6 (granted on 28 November 2019)  | 30,000,000         | 2.3 cents             | 30 November 2022   |
| Tranche 7 (granted on 2 December 2019)   | 2,800,000          | 3.8 cents             | 30 November 2022   |
| Tranche 8 (granted on 7 July 2020)       | 600,000            | 4.4 cents             | 6 July 2023        |
| Tranche 9 (granted on 10 August 2020)    | 16,955,500         | 3.5 cents             | 9 February 2022    |
| Tranche 10 (granted on 10 August 2020)   | 16,955,500         | 4.4 cents             | 9 August 2024      |
| Tranche 11 (granted on 9 September 2020) | 300,167,890        | 4.4 cents             | 27 August 2022     |
| Tranche 12 (granted on 27 November 2020) | 20,940,935         | 4.4 cents             | 27 August 2022     |
| Tranche 13 (granted on 27 November 2020) | 25,607,500         | 3.5 cents             | 26 May 2022        |
| Tranche 14 (granted on 27 November 2020) | 25,607,500         | 4.4 cents             | 26 November 2024   |
| Tranche 15 (granted on 10 December 2020) | 10,300,000         | 4.4 cents             | 27 August 2022     |
| Tranche 16 (granted on 26 February 2020) | 5,000,000          | 5.0 cents             | 25 February 2025   |
| Tranche 17 (granted on 5 May 2020)       | 4,000,000          | 5.0 cents             | 4 May 2025         |
| <b>Total</b>                             | <b>482,647,325</b> |                       |                    |

#### 15. Reserves

|                                      | <b>Consolidated</b> |                  |
|--------------------------------------|---------------------|------------------|
|                                      | <b>2021</b>         | <b>2020</b>      |
|                                      | <b>\$</b>           | <b>\$</b>        |
| Treasury shares                      | (450,800)           | (450,800)        |
| Foreign currency translation reserve | 3,632,735           | 3,509,070        |
| Share based payment reserve          | 14,647,113          | 9,800,008        |
| Other reserve                        | (9,939,836)         | (9,939,836)      |
|                                      | <b>7,889,212</b>    | <b>2,918,442</b> |

**15. Reserves (cont'd)**

**15.1 Treasury shares**

|   | Consolidated     |                  |
|---|------------------|------------------|
|   | 2021             | 2020             |
|   | \$               | \$               |
| Value of shares in KALiNA Power Limited (i) | (450,800)        | (450,800)        |
|   | <b>(450,800)</b> | <b>(450,800)</b> |

(i) The above represents the value of KALiNA Power Limited shares held by Exergy Inc an associate.

**15.2 Foreign currency translation reserve**

|  | Consolidated     |                  |
|--|------------------|------------------|
|  | 2021             | 2020             |
|  | \$               | \$               |
| Balance at beginning of year   | 3,509,070        | 3,283,216        |
| Exchange differences arising on translating the net assets of foreign operations (i) | 123,665          | 225,854          |
| Balance at end of year   | <b>3,632,735</b> | <b>3,509,070</b> |

(i) Exchange differences relating to the translation of the net assets of the Group's foreign operations from their functional currencies to the Group's presentation currency (i.e. Australian dollars) are recognised directly in other comprehensive income and accumulated in the foreign currency translation reserve. Exchange differences previously accumulated in the foreign currency translation reserve are reclassified to profit or loss on the disposal or partial disposal of the foreign operation.

**15.3 Share based payments reserve**

|   | Consolidated      |                  |
|---|-------------------|------------------|
|   | 2021              | 2020             |
|   | \$                | \$               |
| Balance at beginning of year            | 9,800,008         | 9,064,396        |
| Value of options issued with shares (i) | 4,869,345         | 735,612          |
| Value of options exercised              | (22,240)          | -                |
| Balance at end of year                  | <b>14,647,113</b> | <b>9,800,008</b> |

(i) The options are valued using Black-Scholes method

The share based payments reserve arises on the grant of options to directors, employees and consultants under the share plan. Amounts are recognised in accordance with note 2(n). Additionally, value of free options and warrants issued with shares and convertible notes are accounted for in this account. Amounts are transferred out of the reserve and into issued capital when the options are exercised. Further information about share based payment to employees is made in note 25 to the financial statements.

**15.4 Other reserve**

|                              | Consolidated       |                    |
|------------------------------|--------------------|--------------------|
|                              | 2021               | 2020               |
|                              | \$                 | \$                 |
| Balance at beginning of year | (9,939,836)        | (9,939,836)        |
| Movements during the year    | -                  | -                  |
| Balance at end of year       | <b>(9,939,836)</b> | <b>(9,939,836)</b> |

The other reserves represent excess consideration paid in a previous year over the value of the non-controlling interest of KCT Power Ltd and the Company's share holding in New Energy Asia Ltd decreasing by 5.10% in prior years.

**15. Reserves (cont'd)**

**15.5 Non-controlling interest**

|                                     | Consolidated        |                     |
|-------------------------------------|---------------------|---------------------|
|                                     | 2021                | 2020                |
|                                     | \$                  | \$                  |
| Balance at beginning of year        | (10,687,866)        | (10,226,781)        |
| Share of profit/(loss) for the year | (203,788)           | (191,267)           |
| Movement in foreign exchange values | 36,313              | (269,818)           |
| Balance at end of year              | <b>(10,855,341)</b> | <b>(10,687,866)</b> |

**16. Accumulated losses**

|  | Consolidated         |                      |
|--|----------------------|----------------------|
|  | 2021                 | 2020                 |
|  | \$                   | \$                   |
| Balance at beginning of year                                   | (108,650,252)        | (104,126,887)        |
| Net profit/(loss) attributable to members of the parent entity | (7,865,582)          | (4,523,365)          |
| Balance at end of year   | <b>(116,515,834)</b> | <b>(108,650,252)</b> |

**17. Commitments**

**Capital commitments**

The Company had no capital commitments as at 30 June 2021 (2020: None).

**18. Subsidiaries**

| Name of entity  | Country of incorporation | Ownership interest |           |
|---|--------------------------|--------------------|-----------|
|   |                          | 2021<br>%          | 2020<br>% |
| <b>Parent entity</b>  |                          |                    |           |
| KALiNA Power Limited  | Australia                |                    |           |
| <b>Subsidiaries</b>   |                          |                    |           |
| Enhanced Power Technologies Pty Limited (i)                             | Australia                | 100                | 100       |
| Evolution Energy Pty Limited (i)  | Australia                | 50                 | 50        |
| Klamath Hills Geothermal LLC (iii)                                      | USA                      | 50.1               | -         |
| New Energy Asia Limited (i)   | Cayman Island            | 75.6               | 75.6      |
| It's group entity being   |                          |                    |           |
| Pacific Dynasty Limited (i) (ii)  | Hong Kong                | 49.9               | 49.9      |
| AWO (Shanghai) New Energy Technology Development Co Ltd (i)             | China                    | 100                | 100       |
| KCT Power Limited (i)   | United Kingdom           | 100                | 100       |
| It's wholly owned group entity being                                    |                          |                    |           |
| KALiNA Power North America LLC (formerly Recurrent Engineering LLC) (i) | USA                      | 100                | 100       |
| Global Geothermal Husavik Limited (i)                                   | United Kingdom           | 100                | 100       |
| Wasabi Investments UK Limited (i)                                       | United Kingdom           | 100                | 100       |
| Its wholly owned group entity being                                     |                          |                    |           |
| KALiNA Distributed Power Limited  | Canada                   | 100                | 100       |
| Imparator Green Energy Plc (i)  | United Kingdom           | 100                | 100       |
| Imparator Enerji Limited (i)  | Turkey                   | 100                | 100       |
| Imparator Tuzla Jeotermal Enerji Uretim AS (i)                          | Turkey                   | 100                | 100       |

(i) None of these entities are part of the tax consolidation group.

(ii) Despite holding less than 50% ownership, as NEA controls the board of Pacific Dynasty, NEA therefore controls the operations and dividend distribution of the company. Hence, Pacific Dynasty is considered a subsidiary and accordingly has been consolidated with the group.

(iii) **Business combinations** – The Company acquired a 50.1% controlling interest in Klamath Hills Geothermal LLC (“KHG”) during the year after exercising an early equity conversion right associated with certain legal expenses paid on behalf of KHG in previous years. KHG is a dormant/ non-trading entity with no assets or liabilities at year end. It plans to exploit geothermal energy over certain land rights in the future.

## 19. Cash and cash equivalents

|                        | Consolidated     |                |
|------------------------|------------------|----------------|
|                        | 2021             | 2020           |
|                        | \$               | \$             |
| Cash and bank balances | <b>1,093,470</b> | <b>440,600</b> |

### (i) Reconciliation of (loss)/profit for the period to net cash flows from operating activities

|   | Consolidated       |                    |
|---|--------------------|--------------------|
|   | 2021               | 2020               |
|   | \$                 | \$                 |
| Profit/(loss) for the year                    | (8,069,370)        | (4,714,632)        |
| Fair value (gains)/losses financial assets    | -                  | (1,287)            |
| (Profit)/loss from sale of financial assets   | -                  | (156,093)          |
| Equity settled share based payment            | 1,548,675          | 735,612            |
| Depreciation of property, plant and equipment | 6,594              | 4,889              |
| Foreign exchange (gains)/losses               | (2,342)            | 15,925             |
| Interest income received and receivable       | (3,637)            | (1,413)            |
| Changes in net assets and liabilities:        |                    |                    |
| (Increase) / decrease in assets:              |                    |                    |
| Trade and other receivables                   | 4,705              | (28,368)           |
| Increase / (decrease) in liabilities:         |                    |                    |
| Trade and other payables                      | 223,830            | 282,797            |
| Provisions                                    | (100,542)          | (3,720)            |
| Net cash from/(used in) operating activities  | <b>(6,392,087)</b> | <b>(3,866,290)</b> |

### (ii) Non-cash investing/financing transactions

During the year creditors amounting to \$433,150 were settled with the issue of 15,726,000 shares at 2.2cents and 1,333,333 shares at 3.0cents. Apart from this there were no non-cash investing/financing transactions.

## 20. Financial instruments

### (a) Significant accounting policies

Details of the significant accounting policies and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of financial asset, financial liability and equity instrument are disclosed in note 2 to the financial statements.

The Group's capital structure consists of deposits with banks and loans from related parties or other entities.

The Group's objectives when managing capital are to safeguard the Group's ability to continue as a going concern, by maintaining a strong capital base sufficient to maintain future exploration and development of its projects. In order to maintain or adjust the capital structure, the Group may return capital to shareholders, issue new shares, re-negotiate intercompany loan arrangements with its parent or sell assets to provide cash flow.

The Group monitors capital on the basis of the gearing ratio. Neither the Company nor any of its subsidiaries are subject to externally imposed capital requirements.

Risk management policies and procedures are established with regular monitoring and reporting.

## 20. Financial instruments (Cont'd)

### (b) Financial Risk Management

The Group has exposure to various risks from the use of financial instruments. The Group's principal financial instruments comprise cash, receivables, payables and borrowings. This note presents information about the Group's exposure to risk from the use of financial instruments. Further quantitative disclosures are included throughout this financial report.

Financial risks including credit risk, liquidity risk, and market risk (interest rate risk, commodity risk and foreign currency risk) are managed such to maintain an optimal capital structure. The Group does not enter into derivative transactions to manage financial risks.

### (c) Credit risk management

Credit risk refers to the risk that counterparty will default on its contractual obligations resulting in financial loss to the Group. The Group has adopted a policy of only dealing with credit worthy counterparties and obtaining sufficient collateral, where appropriate. The Group's exposure to credit risk at balance date in relation to each class of financial assets is the carrying amount of the assets net of any impairment provision for those assets as indicated in the Statement of Financial Position. Cash and term deposits are only made with selected counterparties with a strong Standard & Poors long term rating. Adherence to the treasury policy is monitored on a monthly basis.

### (d) Liquidity risk management

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they fall due. The Company's approach to managing liquidity involves monthly cash flow forecasting such to ensure that sufficient funds are always available to undertake planned activities.

### Maturity profile of financial instruments

The following tables detail the Company and Group's contractual maturity for its non-derivative financial assets and liabilities. The tables have been drawn up based on the undiscounted cash flows of financial assets and liabilities based on the earliest date on which the Group can be required to pay. The table includes both interest and principal cash flows.

#### Group

|   | Weighted Average Effective Interest Rate | less than 1 month<br>\$ | 1 – 3 months<br>\$ | 3 months to 1 year<br>\$ | 1 -5 years<br>\$ | 5+ years<br>\$ |
|---|--|-------------------------|--------------------|--------------------------|------------------|----------------|
| <b>2021</b>                                 |  |                         |                    |                          |                  |                |
| <b><u>Financial assets</u></b>              |  |                         |                    |                          |                  |                |
| Trade and other receivables                 | -  | 8,511                   | 3,383              | 4,514                    | -                | -              |
| Trade and other receivables – Related party | -  | -                       | -                  | 13,602                   | -                | -              |
| Other receivables                           | -  | 1,288                   | -                  | 31,988                   | -                | -              |
| <b><u>Financial liabilities</u></b>         |  |                         |                    |                          |                  |                |
| Trade payables                              |  | 603,002                 | 4,388              | 33,000                   | 23,235           | -              |
| Other payables                              | 10%                                      | -                       | -                  | -                        | 1,900,294        | -              |
| <hr/>                                       |  |                         |                    |                          |                  |                |
| <b>2020</b>                                 |  |                         |                    |                          |                  |                |
| <b><u>Financial assets</u></b>              |  |                         |                    |                          |                  |                |
| Trade and other receivables                 | -  | -                       | 1,252              | -                        | -                | -              |
| Trade and other receivables – Related party | -  | -                       | -                  | 16,322                   | -                | -              |
| Other receivables                           | -  | 6,980                   | -                  | 26,389                   | 230              | -              |
| <b><u>Financial liabilities</u></b>         |  |                         |                    |                          |                  |                |
| Trade payables                              |  | 700,073                 | 30,618             | 158,388                  | 85,031           | -              |
| Other payables                              | 10%                                      | -                       | -                  | -                        | 1,881,133        | -              |
| <hr/>                                       |  |                         |                    |                          |                  |                |

## 20. Financial instruments (cont'd)

### (e) Fair value of financial instruments carried at amortised cost

The directors consider that the carrying amounts of financial assets and financial liabilities recognised at amortised cost in the financial statements approximate their fair values.

#### Interest rate sensitivity analysis

##### Financial assets

As at 30 June 2021, the Group held \$1,093,470 (2020: \$440,600) in cash and cash equivalents with interest revenue of \$3,637 (2020: \$1,413) for the year then ended. A sensitivity of 1% (2020: 1%) has been selected as this is considered reasonable given the current interest rate and prior year movements of interest rate in the market. A 1% (2020: 1%) increase in the cash rate would have resulted in a \$7,670 (2020: \$7,344) increase in interest revenue and equity. A 1% (2020: 1%) decrease in the cash rate would have resulted in a \$7,670 (2020: \$7,344) decrease in interest revenue and equity.

##### Financial liabilities

As at 30 June 2021, the Group's interest bearing other payables amounted to \$1,900,294 (2020: \$1,881,133) with interest expenses of \$124,827 (2020: \$134,869) for the year then ended. A sensitivity of 1% (2020: 1%) has been selected as this is considered reasonable given the current interest rate and prior year movements of interest rate in the market. A 1% (2020: 1%) increase in the cash rate would have resulted in a \$11,858 (2020: \$12,892) increase in interest expenses. A 1% (2020: 1%) decrease in the cash rate would have resulted in a \$11,858 (2020: \$12,892) decrease in interest expenses.

### (f) Foreign currency risk management

Foreign exchange risk arises when future commercial transactions and recognised assets and liabilities are denominated in a currency that is not the entity's functional currency. The consolidated entity manages foreign currency risk by minimising the amounts of foreign currency required and buying foreign currency only at the time it is required. Trade payables and trade receivables, unsecured secured borrowings listed below are denominated in United States Dollars (USD) British Pounds (GBP) and Canadian Dollars (CAD). Average rate applied during the year \$0.647 (2020: \$0.67) and reporting date spot rate \$0.751 (2020: \$0.688) for USD and average rate applied during the year £0.554 (2020: £0.532) and reporting date spot rate £0.542 (2020: £0.558) for GBP, and average rate applied during the year \$0.957 (2020: \$0.899) and reporting date spot rate \$0.930 (2020: \$0.938) for CAD.

Amounts of foreign currency in creditors and debtors

|                         | <b>Consolidated</b> |             |
|-------------------------|---------------------|-------------|
|                         | <b>2021</b>         | <b>2020</b> |
|                         | <b>\$</b>           | <b>\$</b>   |
| Trade Payables (USD)    | (50,349)            | (66,661)    |
| Other Payables (USD)    | (1,900,294)         | (1,881,133) |
| Trade Payable (GBP)     | (21,522)            | (28,023)    |
| Trade Payable (CAD)     | (422,605)           | (414,196)   |
| Trade Receivables (CAD) | 48,905              | 38,566      |

#### Movement in USD, CAD and GBP against AUD

|                            | <b>-20%</b> | <b>-20%</b> | <b>+20%</b> | <b>+20%</b> |
|----------------------------|-------------|-------------|-------------|-------------|
|                            | <b>2021</b> | <b>2020</b> | <b>2021</b> | <b>2020</b> |
|                            | <b>\$</b>   | <b>\$</b>   | <b>\$</b>   | <b>\$</b>   |
| Change in gain/(loss) -USD | (487,665)   | (486,946)   | 325,105     | 324,632     |
| Change in gain/(loss) -GBP | (5,384)     | (7,006)     | 3,585       | 4,671       |
| Change in gain/(loss) -CAD | (93,425)    | (93,907)    | 62,283      | 62,605      |

The sensitivity of 20% has been selected as this considered reasonable given the current level of both short term and long term exchange movement for these currencies and the above analysis assumes all other variables remain constant.

## 21. Key management personnel compensation

### Details of Key management personnel

Key management is defined as directors and senior management as referred to in the remuneration report.

#### i. Key management personnel compensation

The aggregate compensation made to directors and other members of key management personnel of the company and the Group is set out below:

|                              | <b>Consolidated</b> |                  |
|------------------------------|---------------------|------------------|
|                              | <b>2021</b>         | <b>2020</b>      |
|                              | <b>\$</b>           | <b>\$</b>        |
| Short-term employee benefits | 1,063,319           | 937,215          |
| Share based payment benefits | 1,063,274           | 575,444          |
| Post-employment benefits     | 70,750              | 64,250           |
|                              | <b>2,197,343</b>    | <b>1,576,909</b> |

## 22. Related party transactions

### (a) Equity interests in subsidiaries

Details of the percentage of ordinary shares held in subsidiaries are disclosed in note 18 to the financial statements.

### (b) Equity interests in associates

Details of interests in associates are disclosed in note 8 to the financial statements.

### (c) Transactions with key management personnel

#### i. Key management personnel compensation

Details of key management personnel compensation are disclosed in note 21 to the financial statements.

#### ii. Other transactions with key management personnel of the Group

R MacLachlan, T Horgan, M. Jacques, J Myers, P Littlewood, N Chea, R McKay, K. Thurairasa, are key management personnel of KALiNA Power Ltd. Information regarding the individual key management personnel compensation is provided in the remuneration report section of the directors' report.

- During the year a total of \$502,829 capital raising was underwritten by key management personnel. An amount of \$25,141 was paid as underwriting fee to the following: R MacLachlan - \$5,000, T Horgan - \$2,500, P Littlewood - \$4,000, M. Jacques - \$4,000, J Myers - \$5,000, N Chea - \$1,875, R McKay - \$266, and K. Thurairasa - \$2,500
- Ross MacLachlan owed \$13,602 on account of a travel advance at year end.

### (d) Transactions with other related parties

Transactions between the Group and its related parties

During the financial year, the following transactions occurred between the Company and its other related parties:

- The following loans were advanced by the company during the year to Imperator Green Energy Plc \$20,265 (2020: \$26,210), KCT Power Limited \$nil (2020: \$17,364), New Energy Asia Limited \$25,131 (2020: \$36,614) KALiNA Power North America LLC \$399,785 (2020: \$493,284) and KALiNA Distributed Power Limited \$3,511,640 (2020 \$1,304,514).
- Interest charged on loan to New Energy Asia Limited at 10% amounted to \$251,364 (2020: \$249,123) and on loan to KCT Power Limited At 3.25% amounted to \$104,852 (2020: \$116,614) and on loan to KALiNA Power North America LLC amounted to \$532,756 (2020: \$553,455). Further interest charged on Loan to KALiNA Distributed Power Limited at 10% amounted to \$341,910 (2020: \$45,936).

**22. Related party transactions (cont'd)**

**(e) Parent entity**

The parent entity in the Group is KALiNA Power Limited.

**23. Remuneration of auditors**

|  | Consolidated  |               |
|--|---------------|---------------|
|  | 2021          | 2020          |
|  | \$            | \$            |
| Audit and review of the financial report HLB Mann Judd | 84,000        | 84,000        |
| Review and lodgment of tax return                      | 13,000        | 10,500        |
|  | <b>97,000</b> | <b>94,500</b> |

**24. Earnings per share**

|  | Consolidated    |                 |
|--|-----------------|-----------------|
|  | 2021            | 2020            |
|  | Cents per share | Cents per share |
| <b>Basic earnings (loss) per share</b>   | (0.7)           | (0.6)           |
| <b>Diluted earnings (loss) per share</b> | (0.7)           | (0.6)           |

**Basic earnings per share**

The earnings and weighted average number of ordinary shares used in the calculation of basic earnings per share are as follows:

|                       | 2021        | 2020        |
|-----------------------|-------------|-------------|
|                       | \$          | \$          |
| Net (loss)/profit (i) | (7,865,582) | (4,523,365) |

(i) Net Loss is the same amount as loss after tax in the statement of comprehensive income attributable to owners of the parent.

|   | 2021          | 2020        |
|---|---------------|-------------|
|   | No.           | No.         |
| Weighted average number of ordinary shares for the purposes of basic and diluted earnings per share | 1,079,495,616 | 786,933,706 |

**Diluted Earnings (Loss) Per Share**

The options held by rights holders have not been included in the weighted average number of ordinary shares for the purposes of calculating diluted EPS as they do not meet the requirements for inclusion in AASB 133 "Earnings per Share". The rights are non-dilutive as they do not increase loss per share from continuing operations.



## 25. Share-based payments

For the unlisted options granted during the current financial year, the valuation model inputs used to determine the fair value at the grant date, are as follows:

| Grant date | Expiry date | Share price at grant date | Exercise price | Expected volatility | Dividend yield | Risk free interest rate | Fair value at grant date \$ |
|------------|-------------|---------------------------|----------------|---------------------|----------------|-------------------------|-----------------------------|
| 07/07/2020 | 06/07/2023  | 3.1cents                  | 4.4cents       | 126%                | Nil            | 0.27%                   | 9,444                       |
| 10/08/2021 | 09/02/2022  | 2.3cents                  | 3.5cents       | 125%                | Nil            | 0.26%                   | 158,562                     |
| 10/08/2021 | 09/08/2024  | 2.3cents                  | 4.4cents       | 124%                | Nil            | 0.41%                   | 207,368                     |
| 27/11/2020 | 26/05/2022  | 3.6cents                  | 3.5cents       | 115%                | Nil            | 0.09%                   | 408,919                     |
| 27/11/2020 | 26/11/2024  | 3.6cents                  | 4.4cents       | 118%                | Nil            | 0.29%                   | 548,530                     |
| 26/02/2021 | 25/02/2025  | 4.7cents                  | 5.0cents       | 118%                | Nil            | 0.69%                   | 137,349                     |
| 05/05/2021 | 04/05/2025  | 4.0cents                  | 5.0cents       | 117%                | Nil            | 0.70%                   | 87,948                      |

During the financial year 51,215,000 options were issued to Directors and 42,911,000 options were issued to group executives and consultants as share based payments.

The following reconciles the outstanding options granted to employees at the beginning and end of the financial year:

|  | 2021             |  | 2020             |  |
|--|------------------|--|------------------|--|
|  | Number of rights | Weighted average exercise price<br>cents | Number of rights | Weighted average exercise price<br>cents |
| Balance at beginning of the financial year | 74,800,000       | 3.1                                      | 84,900,000       | 4.6                                      |
| Expired during the year                    | (16,600,000)     | 6.0                                      | (42,900,000)     | 5.5                                      |
| Granted during the financial year          | 94,126,000       | 4.1                                      | 32,800,000       | 2.4                                      |
| Exercised during the year (i)              | (1,687,500)      | 1.9                                      | -                | -  |
| Balance at end of the financial year (ii)  | 150,638,500      | 3.4                                      | 74,800,000       | 3.1                                      |
| Exercisable at end of the financial year   | 150,638,500      | 3.4                                      | 74,800,000       | 3.1                                      |

### (i) Exercised during the financial year

During the financial year 1,687,500 (2020: nil) options granted under the employee share option plan were exercised.

### (ii) Balance at end of the financial year

The share options outstanding at the end of the financial year had an average exercise price of 3.4 cents (2020: 3.1 cents) and average remaining contractual life of 670 days (2020: 654 days).

## 26. Subsequent Events

Except as noted below, there has not been any matter or circumstance that has arisen since the end of the financial period, that has significantly affected, or may significantly affect, the operations of the company, the results of those operations, or the state of affairs of the company in future financial periods.

- On 30 August 2021 the Company received US\$200,000 as settlement on account of agreeing to allow U.S Fish and Wildlife Services to enter into a separate 30 year sublease on 25.52 acres of land within the boundaries of the leased premises held by Klamath Hills Geothermal LLC.

## 27. Contingent liabilities

The Company supported New Energy Asia Ltd (NEA) by way of financial guarantees of certain liabilities amounting to approximately RMB5,500,000 including in part those related to the building of the Sinopec Hainan plant. The Company has been advised that the Bank of East Asia has obtained a judgement against SSNE through proceedings in China for repayment of the Loan. The Company is not a party to these proceedings. It has been agreed with SSNE that the Bank of East Asia loan will be repaid from the payments anticipated to be made by Sinopec. If there are delays in this payment being made to Bank of East Asia the Company may be required to respond to potential proceedings. The directors believe they have grounds to defend possible claims under the guarantees provided and will contest any claim made.

## 28. Parent entity information

The accounting policies of the parent entity, which have been applied in determining the financial information shown below, are the same as those applied in the consolidated financial statements.

Refer to note 2 for a summary of the significant accounting policies relating to the Group.

### Financial position

|                          | <b>2021</b>       | <b>2020</b>       |
|--------------------------|-------------------|-------------------|
|                          | \$                | \$                |
| <b>Assets</b>            |                   |                   |
| Current assets           | 1,118,908         | 429,917           |
| Non-current assets       | 20,411,383        | 16,329,224        |
| <b>Total assets</b>      | <b>21,530,291</b> | <b>16,759,141</b> |
| <b>Liabilities</b>       |                   |                   |
| Current liabilities      | 359,398           | 756,874           |
| Non-current liabilities  | 39,583            | 38,673            |
| <b>Total liabilities</b> | <b>398,981</b>    | <b>795,547</b>    |
| <b>Equity</b>            |                   |                   |
| Issued capital           | 117,937,371       | 113,804,238       |
| Accumulated losses       | (110,464,568)     | (106,652,046)     |
| Reserves                 |                   |                   |
| Equity settled benefits  | 13,658,507        | 8,811,402         |
| <b>Total equity</b>      | <b>21,131,310</b> | <b>15,963,594</b> |

### Financial performance

|                                   | <b>Year ended</b>  | <b>Year ended</b>  |
|-----------------------------------|--------------------|--------------------|
|                                   | <b>2021</b>        | <b>2020</b>        |
|                                   | \$                 | \$                 |
| (Loss)/Profit for the year        | (3,812,522)        | (2,910,475)        |
| Other comprehensive income        | -                  | -                  |
| <b>Total comprehensive income</b> | <b>(3,812,522)</b> | <b>(2,910,475)</b> |

### Contingent liabilities of the parent entity

The Company supported New Energy Asia Ltd (NEA) by way of financial guarantees of certain liabilities amounting to approximately RMB5,500,000 including in part those related to the building of the Sinopec Hainan plant. The Company has been advised that the Bank of East Asia has obtained a judgement against SSNE through proceedings in China for repayment of the Loan. The Company is not a party to these proceedings. It has been agreed with SSNE that the Bank of East Asia loan will be repaid from the payments anticipated to be made by Sinopec. If there are delays in this payment being made to Bank of East Asia the Company may be required to respond to potential proceedings. The directors believe they have grounds to defend possible claims under the guarantees provided and will contest any claim made.

### Commitments for the acquisition of property, plant and equipment by the parent entity

There were no commitments to acquire any property, plant and equipment by the parent at the end of the financial year.

## Directors' declaration

The directors declare that:

- (a) in the directors' opinion, there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.
- (b) in the directors' opinion, the attached financial statements are in compliance with International Financial Reporting Standards, as stated in note 2 to the financial statements.
- (c) in the directors' opinion, the attached financial statements and notes thereto are in accordance with the *Corporations Act 2001*, including compliance with Australian Accounting Standards and giving a true and fair view of the financial position as at 30 June 2021, and performance of the consolidated entity for the year then ended, and
- (d) the directors have been given the declarations required by s.295A of the *Corporations Act 2001* from the Chief Executive Officer and Chief Financial Officer.

Signed in accordance with a resolution of the directors made pursuant to s.295 (5) of the *Corporations Act 2001*.

On behalf of the Directors



Timothy Horgan  
Executive Director

Melbourne, 30 September 2021









Additional information required by the Australian Stock Exchange Listing Rules and not disclosed elsewhere in this report as at 27 September 2021.

**Twenty largest Shareholders**

|    | Shareholder  | % of Issued Capital |
|----|--|---------------------|
| 1  | SINALUNGA PTY LTD <THE SINALUNGA A/C>                      | 5.96                |
| 2  | CARPE DIEM ASSET MANAGEMENT PTY LTD <LOWE FAMILY A/C>      | 5.78                |
| 3  | KEO PROJECTS PTY LTD <SUPERANNUATION FUND A/C>             | 3.13                |
| 4  | MR ROSS MACLACHLAN   | 2.37                |
| 5  | LIGHTGLOW ENTERPRISES PTY LTD <PALOMA INVESTMENTS A/C>     | 2.29                |
| 6  | INVIA CUSTODIAN PTY LIMITED <KENNETH EVERETT PROD LTD A/C> | 1.98                |
| 7  | SASSEY PTY LTD <AVAGO SUPER FUND A/C>                      | 1.75                |
| 8  | FARNETA PTY LTD <MECCA COSMETICA SUPER A/C>                | 1.73                |
| 9  | SASSEY PTY LTD <AVAGO SUPER FUND A/C>                      | 1.38                |
| 10 | MOMENTUM NORTH PTY LTD <HALLILEY S/F A/C>                  | 1.37                |
| 11 | PAN ANDEAN CAPITAL PTY LTD                                 | 1.36                |
| 12 | MYERS DEVELOPMENT CORPORATION                              | 1.27                |
| 13 | MR TIMOTHY NICHOLAS WISE                                   | 1.26                |
| 14 | INFINITY OIL LTD   | 1.15                |
| 15 | THIRTY SIXTH VILMAR PTY LTD                                | 1.13                |
| 16 | GINGA PTY LTD <TG KLINGER S/F A/C>                         | 1.13                |
| 17 | PYXIS HOLDINGS PTY LTD <THE MAPLETREE A/C>                 | 1.05                |
| 18 | BLACKCOURT (NSW) PTY LIMITED <LAWSAM SUPER FUND A/C>       | 1.02                |
| 19 | LOGICA (OVERSEAS) LIMITED                                  | 1.02                |
| 20 | CITICORP NOMINEES PTY LIMITED                              | 1.01                |
|    | * Significant Shareholder of the Company                   |                     |

**Distribution of shareholdings**

|  | Range            | Total holders | Units                | % Units       |
|--|------------------|---------------|----------------------|---------------|
|  | 1 - 1,000        | 1,899         | 290,818              | 0.03          |
|  | 1,001 - 5,000    | 174           | 363,161              | 0.03          |
|  | 5,001 - 10,000   | 46            | 372,525              | 0.03          |
|  | 10,001 - 100,000 | 549           | 23,063,032           | 2.02          |
|  | 100,001 Over     | 615           | 1,119,540,296        | 97.89         |
|  | <b>Total</b>     | <b>3,283</b>  | <b>1,143,629,832</b> | <b>100.00</b> |

The number of shareholders holding less than a marketable parcel is 2,240

**Voting Rights**

All shares carry one vote per share without restriction

**On Market Buy-back**

There is no current on market buy-back

**Restricted Securities**

The Company does not have any restricted securities on issue.